

20
CELEBRATING CLGF'S
20TH ANNIVERSARY

CONFERENCE REPORT



Commonwealth Local Government Conference **Local government 2030: achieving the vision**

GABORONE INTERNATIONAL
CONFERENCE CENTRE
Gaborone Botswana
16-19 JUNE 2015



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Foreword

2015 is a critical year in the global calendar – we will see the agreement on the new sustainable development goals (SDGs) at the UN General Assembly in September, the Commonwealth Heads of Government Meeting in November, the UN Climate Change Conference in December, and preparations for Habitat III in 2016 which will define the new urban agenda.

Working with development and other partners, CLGF has been one of the key organisations strongly engaged in ensuring that local government plays a direct role in the shaping and implementation of the post-2015 agenda and the SDGs, and in developing the concepts of localising the SDGs and localising resources to ensure their effective implementation.

Now we have the recognition that all levels of government – including local – must be included in implementing the SDGs as part of a multilevel government approach, local governments must be ready to take up the challenge. The CLGF conference took place at a very opportune time and gave us a chance to debate this and consider what the Vision 2030 is for local government to play its full part in this multi-level approach to development and tackling poverty.

CLGF will take forward the *Local government Vision 2030* agreed in Gaborone for endorsement by Commonwealth Heads of Government in Malta in November, and we were pleased to welcome to the conference Dr Muscat, the Prime Minister of Malta, who will take over as Commonwealth Chairperson-in Office following the Malta summit. Above all, it is essential that members of CLGF use the *Local government Vision 2030* at local and national levels to ensure that local government's voice is heard and that local government plays a full role in the post 2015 development agenda.

Botswana was an ideal country to host this conference, having a proud record on democracy and good governance, and I would like to thank the Government of Botswana and the Botswana Association of Local Authorities for their support, in particular Minister Slumber Tsogwane and Cllr Rev Mpho Moruakgomo.

The conference also marked CLGF's 20th anniversary. CLGF's achievements in that time have been considerable and I am proud to have played my part as chair over the last four years. CLGF continues to have a strong influence as evidenced by the high level speakers, such as the Rt Hon Helen Clark, and the attendance at this conference. The very relevant and supportive video message from HRH the Prince of Wales is a further example.

CLGF is in good shape to continue to punch above its weight, to build on our partnerships; and to remain strongly results-focused in our work: supporting local governments to become empowered with adequate capacity, and strong governance so they can engage their citizens and deliver the Vision 2030.

Mayor Lawrence Yule,
Chairperson, CLGF



Introduction

Commonwealth Local Government Conferences are high level forums for discussing issues around local governance and decentralisation, for setting policy directions and for sharing knowledge and experience. The 2015 conference, which was opened by HE President Khama of Botswana, was a highly successful event and delivered even beyond our expectations. Some 600 delegates attended from more than 40 countries.

Our task now is to deliver on the ambitious vision that delegates at the conference agreed, including for CLGF's own work for the period 2015-2030: how we can support our members in empowering them and boosting their capacity to implement the SDGs and impact positively on the lives of the two billion people who live in the Commonwealth.

I would like to thank our Botswana colleagues at the Ministry of Local Government and Rural Development and the Botswana Association of Local Authorities (BALA) - especially the Minister, his Permanent Secretary, the BALA President and all the able team - for making this event happen in what was record time; for their political support, their financial and logistical commitment and their enthusiasm and good humour. I would also like to express appreciation to the University of Botswana for hosting the pre-conference CLGF Research Colloquium which produced some lively and interesting papers, many of which will be published in a forthcoming issue of the *Commonwealth e-journal of local governance*.

I further want to thank conference partners from the corporate sector, Barclays Africa and Microsoft, for their support and input into discussions, and all the other organisations who provided direct or in-kind support; a demonstration of how important it is for local government to work closely with the private sector and other stakeholders to achieve their vision for the future.

Finally I would like to thank all the CLGF patrons, the Board, the high-level speakers, dignitaries and the delegates who attended for their contributions, and not least the CLGF staff for their hard work, commitment and attention to detail. It was particularly pleasing to see some of our former Board members there joining us in marking CLGF's 20th anniversary. We have made considerable strides in those 20 years and I look forward to our next 20 years and achieving our vision for local government 2030.

Dr Carl Wright,
Secretary-General, CLGF

More than **20,000** senior policy makers, practitioners participated in CLGF events

Peer-to-peer focus, north-south and south-south exchanges

Recognised as a **Commonwealth Associated Organisation**

Promoting **decentralisation**

central and local government partnership

Global partnership network Focus on **urbanisation**

Strengthening **local government in small states**

Representing local government at CHOGM and ministerial meetings

Regional engagement across the Commonwealth

International **knowledge and policy sharing**

advocacy of local democracy and good governance

Strategic partnerships with development agencies including
UNDP, EU, New Zealand Aid Program and **DFID**

CLGF **Aberdeen Principles on local
democracy** incorporated in the **Commonwealth Charter**

Membership doubled in the last 20 years, **members in 50 countries**

At the forefront of the debate on **localising the SDGs** and **localising resources**

High level Board, patrons and **effective staff**

CLGF's policy and work **endorsed by CHOGM**

CLGF's biennial conference evolved into a **major global event**

Helping boost **LED** across the Commonwealth

Global partnership network



**CELEBRATING CLGF'S
20TH ANNIVERSARY**

Tuesday 16 June 2015

Official opening of 2015 Commonwealth Local Government Conference

Conference inauguration

Chair: **Hon Botlogile M Tshireletso**, Assistant Minister of Local Government and Rural Development, Botswana

Welcome remarks

- **Hon Slumber Tsogwane**, Minister of Local Government and Rural Development, Botswana
- **ClIr Rev Mpho M B W Moruakgomo**, President, Botswana Association of Local Authorities

CLGF Chairperson's address

- **Mayor Lawrence Yule**, CLGF Chairperson and President, Local Government New Zealand

Special message from HRH Prince Charles, Prince of Wales (by video)

Inaugural address

- **HE Lieutenant General Seretse Khama Ian Khama**, President of the Republic of Botswana

Vote of thanks by **Hon Teima Onorio**, Vice President, Kiribati

Plenary 1: Local government 2030: achieving the vision

Presentation of conference overview and objectives

Chair: **Mayor Lawrence Yule**, Chairperson, CLGF

Opening remarks

- **Dr Carl Wright**, Secretary-General, CLGF

Local government 2030: achieving the vision

Presentation of conference background paper

- **Lucy Slack**, Deputy Secretary-General, CLGF

Sponsor's welcome

Local government partnerships for transformation

- **Charlie Berman**, Chairman of Debt Capital Markets – Europe, Middle East and Africa - Barclays

Special address

Local government: a principal partner in the post-2015 agenda

- **Rt Hon Helen Clark**, Administrator, UNDP

Welcome reception hosted by **Hon Slumber Tsogwane**, Minister of Local Government and Rural Development, Botswana and opening of exhibition.



Welcome remarks



Chairing the session and introducing the speakers, **Hon Botlogile M Tshireletso**, Assistant Minister for Local Government Botswana, welcomed delegates to the country and the Gaborone International Conference Centre.

In his welcome address, **Hon Slumber Tsogwane**, Minister of Local Government and Rural Development, Botswana, said that Botswana was delighted to be hosting the conference and he hoped that the discussions would help governments and local government navigate towards the vision and achieving the SDGs. He said that delegates would benefit from the high-level discussions and confirmed the government of Botswana's commitment to the principles underpinning the SDGs and the targets being set. He said that their implementation would be integrated into the country's national vision and planning framework. He also explained that in hosting the conference Botswana would be able to share its own insights and experiences on local economic development, and the importance of partnerships in taking this forward.

Welcoming delegates to Botswana and the conference, **Cllr Rev Mpho Moruakgomo**, President of the Botswana Association of Local Authorities (BALA) and CLGF Vice-chairperson, highlighted that for development to be successful it must be owned and driven by people, and this needs effective decentralisation.

"Local governance is about empowering communities to be viable agents of their own development through equitable local participation," he said. "Through enhanced local government and democracy our people will develop a greater sense of achievement and self-worth as they become architects of their own lives and destinies of their communities."

Rev Moruakgomo also noted that local government associations play a pivotal role in advocacy, capacity building and coordination to support

local governments and provide a platform for sharing innovative practices and called for continued support to strengthen them. He said that embracing CLGF's Aberdeen principles would help everyone achieve their vision.

A vision for local government

The 2015 Commonwealth Local Government Conference took place at a critical time to agree together how local government, working with central government and other partners, can actively contribute to the achievement of the agreed development targets in 2015-2030, according to CLGF Chairperson **Mayor Lawrence Yule**. Addressing the theme of the conference in his Chairperson's address, Mayor Yule described CLGF's strong engagement in the post-2015 debate and its significant contribution to the thinking around local government's role in the implementation of the new sustainable development goals (SDGs) and in developing the concept of localising the SDGs and localising resources.

“Today the world stands on the eve of the adoption of the post-2015 development agenda, which represents a fundamental global paradigm shift”

"Today the world stands on the eve of the adoption of the post-2015 development agenda, which represents a fundamental global paradigm shift," he said. "Our vision must be ambitious. It must address core issues of democracy and good governance, economic

growth and employment and urbanisation. It must deal with climate change, disaster risk management and other daunting challenges for local government. It must do all this in an inclusive manner, so that the needs of all sections of society especially youth, women and the underprivileged and disadvantaged, including immigrants, are addressed. Our vision for local government needs to build partnerships with civil society and with the private sector."

He called on CLGF patrons and other heads of government and leaders to actively take forward the outcomes of the 2015 CLGC at Commonwealth and international level, and above all at the grass roots by local governments, where the SDGs have to be realised and show results. "It is only through a participatory, multi-stakeholder approach, driven from the bottom-up, and with the active engagement of local communities, that the noble goal of a better world for all will be realised", Mayor Yule concluded.

Putting community and nature at the centre of the planning process

It is vital to create places where all types of people can live together in harmony and which respect nature, and the planning process should be informed by local culture, knowledge and traditions, said the **Prince of Wales** (Prince Charles) in his video address to the opening ceremony of the Commonwealth Local Government Conference.

The Prince of Wales said that 2015 is a pivotal year for sustainable development and that history will judge us on how we respond to the challenges of urbanisation and population growth.

"The twenty-first century looks to be very much an urban century; in 2008 we entered an era in which, for the first time, human beings principally lived in urban rather than rural environments. Our aspiration should be more than building places and structures that allow people merely to survive! Therefore, we shouldn't focus only on trying to satisfy the enormous demand for housing, food, water,

services and infrastructure, but also focus on joined-up solutions that place citizens and natural systems at the centre of the design process and thus better enable successful, resilient cities and more harmonious societies."

He said that there must be a holistic approach to urban and rural development and when done well the integrated approach not only provides new opportunities for economic development but also regional economic viability, and improved wellbeing.

"You are meeting at a critical moment. The challenges are immense. One thing is certain, however, that we simply cannot tackle them with the "business as usual" conventional approach to planning and development. I have tried, therefore, to outline a more integrated, holistic approach that places the enhancement of both community and natural capital at the centre of a "virtuous circle," he concluded.

Decentralisation to achieve global targets



Decentralised governance has the potential to contribute to achieving agreed targets for any country, said **HE Lieutenant General Seretse Khama Ian Khama**, President of the Republic of Botswana, who officially opened the 2015 Commonwealth Local Government Conference.

"As members of Commonwealth countries we are aware that a decentralised governance framework and empowered local governments and their communities are critical to the localisation of national development and its sustainable development goals," he said.

“ The theme of the conference - Local government 2030: achieving the vision - could not have been more appropriate and timely ”

President Khama affirmed the importance of empowered developmental local government in achieving the targets set by the sustainable development goals (SDGs). He also emphasised the idea of localising resources to address local needs.

"Beyond taking measures to domesticate and localise the SDG agenda, it is important to reflect some perspective in relation to the development of performance indications that our countries can use to demonstrate the national commitments to localising national development," he said.

President Khama welcomed an audience of almost 600 people from across the Commonwealth, and said it was an honour to host the global conference, especially in CLGF's 20th anniversary year.

"Let us use the occasion to celebrate the progress that we have made in our various countries to significantly enhance the wide range of indicators of human welfare and wellbeing," he said.

"The theme of the conference - Local government 2030: achieving the vision - could not have been more appropriate and timely".

The President also emphasised the importance of focusing on young people. He concluded by introducing Mrs Masire-Mwamba as Botswana's and the AU's candidate for Commonwealth Secretary-General.

A vote of thanks was given by **Hon Teima Onorio**, Vice President of Kiribati.

Plenary 1. Local government 2030: achieving the vision

Setting the scene

In his opening remarks, CLGF Secretary-General Carl Wright described how CLGF, with its partners, has made significant progress in ensuring that the new SDGs will be formulated, implemented, and monitored from the bottom-up.

"Over the past two years, CLGF has played an important role internationally as a thought leader, advocate and contributor to the post-2015 discussion," he noted.

Addressing the subthemes of the conference he said that local democracy and good governance is at the heart of CLGF's mission as demonstrated in the Aberdeen principles, now incorporated in the Commonwealth Charter, and described some of CLGF's recent support to its members.

He said that promoting economic growth and sustainable development, related to SDG 8 on economic growth and employment, is a core CLGF task identified by members, and CLGF has developed a number of programmes to support members in Africa, Asia the Caribbean and the Pacific.

He said the final subtheme the conference would be discussing was inclusive, safe, resilient and sustainable cities and human settlements, which is reflected in SDG 11 and will be further developed at Habitat III in 2016. Though there are many challenges there are also great opportunities and CLGF has a unique role in facilitating the sharing of experience among its members to bring in not just capital cities but secondary and smaller cities, including those from small states.

Introducing the conference background paper, CLGF Deputy Secretary-General **Lucy Slack** explained that it constitutes three 'thinkpieces' designed to give context and reflect recent experiences and case studies from across the Commonwealth.

The first gives the context: 2015 is a key year as the MDGs come to an end and the post-2015 global agenda is being developed through a more participatory process, where local government has played a key role in both defining the agenda and in positioning local government.

"The paper highlights that local government has advocated strongly for localisation of the goals, and for recognition of local government's role in implementing the SDGs. In addition, the Global Task Force has worked hard to call for a dedicated goal on cities and human settlements," she said.

She said that the thinkpiece on the role of local democracy and good governance focuses on SDG 16 to 'promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build accountable and inclusive institutions at all levels'. She said that the paper identifies four key challenges: intergovernmental relations where strong partnerships will be needed to implement the SDGs; local government revenue and effective fiscal decentralisation to address unfunded mandates; effective political and bureaucratic leadership at all levels; and local participation in decision making and responsive governance to underpin the vision for local government 2030.

The thinkpiece on local government and economic development, and cities as engines of growth focuses on local government's role in SDG 8 on promoting inclusive and sustainable economic growth, full and productive employment and decent work for all, but also refers to SDG 11 and the challenges of urbanisation.

Drawing out the common threads, Ms Slack highlighted:

- the need for a clear role for local government in operationalising the SDGs;
- the need for coordinated, collaborative and functional multi-level governance;
- fiscal decentralisation and resources;
- capacity issues; and
- access to cost effective and useful data for planning and measurement.

Ms Slack posed a number of questions raised in the background paper for discussion at the conference around how local government needs to change in its thinking, policies, resources and capacity to play its full role in addressing the challenges of meeting its vision for 2030.

Quoting from the paper Ms Slack said: "It is impossible to see how the SDGs could be implemented without recognition of local government's role".

"I hope this will be our starting point for the development of our vision for local government 2030," she concluded.

Leaving things better than we found them



Speaking on behalf of Gold Partner Barclays Africa, **Charlie Berman** said that the conference was happening at a time when the world is at a very interesting turning point, and countries facing enormous challenges in terms of human capital and financial resources needed to implement the sustainable development goals.

He said that development and transformation should be underpinned by sustainable collaboration between local government and private sector, enabling regulatory environment, transparent procurement system and sound and effective financing instruments.

"Good financing and sustainable financing are at the heart of many of the hopes and aspirations of our world and the communities that you represent," he said. "And, increasingly around the world – not least of which in my country the United Kingdom – the standing of the importance of good regional and local government has never been more apparent."

He praised the approach of countries that had adopted the aggregated lending approach through implementation of structures such as municipal bond agencies saying that they are an important and powerful means of mobilising capital for local government authorities. He said that working together in this way gives economies of scale, buying power and access to markets in a way that may not be practical for individual authorities or cities to do alone.

Mr Berman described the five values underpinning Barclays' culture: respect, integrity, service, excellence and stewardship. He said that stewardship is leaving something better than when you found it. "The principle of stewardship is one of the reasons why it is completely consistent that Barclays should be a gold partner for this conference because we all need to move forward in the hope that we can leave things in a better place than when we found them," he concluded.



Local government helping drive global development

UNDP Administrator **Rt Hon Helen Clark** told delegates that the SDG proposals submitted to world leaders for adoption in September will go much further than the previous MDGs, and include goals to make cities and human settlements inclusive, safe, resilient and sustainable. The MDGs were set as global benchmarks and the first priority of the new agenda must be to take care of any unfinished business.

Congratulating CLGF on its twentieth anniversary and all that it has done to promote and support local government in Commonwealth countries, she told the conference that "UNDP values its relationship with the Forum". She confirmed that the recommendations from this conference would be highly relevant to the Addis Ababa conference on Financing for Development and the Special Summit on Sustainable Development in the UN in September.

Acknowledging that local government could help drive countries' success in achieving global development goals on tackling poverty, inequality and environmental degradation, Ms Clark cited the last CLGF conference in Kampala, which called on national governments and development partners to ensure that developmental local government is fully incorporated into the post-2015 development agenda. To date, more than 7.5 million people have shared their priorities through UN-sponsored surveys with jobs, education and health emerging as top priorities, and honest and responsive governance following close after.

Arising from this consultation, the UN General Assembly working group is now proposing 17 goals and 169 targets at the September meeting of world leaders in New York to tackle the eradication of poverty and hunger and access to basic services, where the role of local government is often so vital. These will be the new SDGs.

"There is a big opportunity to find common cause in building a fairer and more sustainable world. The contribution of local government will be central," said Ms Clark.

"At UNDP, we look forward to continuing our strong engagement with CLGF to that end."

Wednesday 17 June 2015

Plenary 2: Supporting democracy and good governance to ensure effective and capable local government

Chair: **Hon Frans van der Westhuizen**, Assistant Minister of Local Government and Rural Development, Botswana

Keynote speaker

The importance of local democracy and good governance

■ **Abdoulie Janneh**, Executive Director, Mo Ibrahim Foundation

Effective local government: partners in delivering the SDGs

■ **Hon Jules Doret Ndongo**, Subcommittee on Decentralisation and Local Government, African Union

Panel discussion

Moderator: **Basil Morrison**, Chair, Local Government Commission, New Zealand

Panel:

- **Cllr Greg Belz**, Vice President, Australian Local Government Association
- **Hon Colin Fagan**, Minister of State – Local Government and Community Development, Jamaica
- **Prof Adebayo Olukoshi**, Regional Director – Africa Programme, Institute for Democracy and Electoral Assistance
- **Dr Gloria Somolekae**, Botswana's candidate to the Board of UNESCO

Followed by discussion

Working groups A: Supporting democracy and good governance

Plenary 3: Promoting economic growth and sustainable local development

Chair: **Cllr Rev Mpho M B W Moruakgomo**, President, Botswana Association of Local Authorities

Keynote speaker

Local government supporting economic development, growth and regional integration

■ **Dr Stergomena Lawrence Tax**, Executive Secretary, SADC

Local government supporting economic growth in South Africa

■ **Hon Pravin Gordhan**, Minister of Cooperative Governance and Traditional Affairs, South Africa

Panel discussion

Moderator: **Mmasekgoa Masire-Mwamba**, former Deputy Secretary-General, Commonwealth Secretariat

Panel:

- **Mayor Darrell Bradley**, Mayor, Belize City Council
- **Cllr Nick Small**, Local Government Association of England and Wales
- **Dr Ab Rahman Awang**, Director General, Department of Local Government, Ministry of Urban Wellbeing, Housing and Local Government, Malaysia
- **Egide Rugamba**, Director General of Planning, Ministry of Local Government, Rwanda

Working groups B: Promoting economic growth and sustainable development

Cultural evening hosted by **Hon Botlogile M Tshireletso**, Assistant Minister of Local Government and Rural Development, Botswana at Botswana Crafts



Plenary 2 – Supporting democracy and good governance to ensure effective and capable local government

Chaired by **Hon Van der Westhuizen**, Assistant Minister of Local Government and Rural Development, Botswana, the second plenary looked at ways of supporting democracy and good governance to ensure effective and capable local government.

Local democracy and good governance

Abdoulie Janneh, Executive Director of the Mo Ibrahim Foundation, said that the conference was timely and pointed to both recent initiatives and forthcoming events such as the conference on Financing for Development. He noted the adoption of the African Charter of Values and Principles of Decentralisation, Local

Government and Local Democracy in June 2014. For the African Charter to come into effect, 15 countries need to ratify it and he called for every African country to commit to be the next country to do this. He also praised the work CLGF had done in setting targets for local governance and democracy through the Aberdeen Agenda.

Mr Janneh said that local democracy is a prerequisite of good governance.

“With a strong local democracy, local governments can play a critical role as change agents of local communities and as strategic partners in the implementation of the SDGs at different levels of governance through their ability to consult and be responsive to their local communities. They will be able to mobilise and lead partnerships to improve service delivery, invest in infrastructure, plan for the strategic development of their areas, and to monitor progress. “

Mr Janneh described the work of the Mo Ibrahim Foundation in

Working groups A: Supporting democracy and good governance

Multi-level governance, intergovernmental relations and the role of LGAs in meeting the SDGs

Political will for decentralisation is a key element of functioning multi-level governance, said delegates at this session facilitated by **Jochen Mattern**, Development Partners Working Group on Decentralisation. Presenters **Mayor Scean Barnswell**, Chair of the Association of Local Government Authorities of Jamaica, **Cllr Mpho Nawa**, Deputy Chair of the South African Local Government Association, and **Patrick Mutabwire**, Permanent Secretary, Ministry of Local Government Uganda, considered key questions on how decentralisation and local decision-making can fit with national and global targets such as the SDGs. Delegates agreed that local government has a distinct role to play, there should be a clear division of responsibilities, and capacity building is important. They also called for local governments to be given the tools to become effective, accountable and transparent institutions, and that development partners scale-up the capacity building for local governments. They also agreed that local government associations are important in advancing decentralisation and ministries responsible for local government should have strong positions within central government to give technical support.

Governing with the citizens

The session, facilitated by **Diana Lopez Caramazana**, Head of the Local Government and Decentralisation Unit, UN-Habitat, focused on the need for strong, capable, transparent and accountable local government and the inclusion of citizens in decision-making. **Hon Prof Kivutha Kibwana**, Governor of Makueni County, Kenya, shared experiences from Kenya on enhancing citizen participation since the new 2010 constitution. **Hon Alexis Adugdaa**, Chief Executive of Bongo District, Ghana, gave an example of decentralisation in Ghana through composite and participatory budgeting in the district. **Dr Tapiwa Uchizi Nyasulu**, Transparency International, presented the issues from a global perspective looking at how to legislate for citizen participation and why it is essential to have a budget to support citizen participation and engagement. Delegates highlighted the need for frameworks and legislation, along with adequate resources for civic education and participation. Delegates also called for improved communications and the need to reach everyone, to acknowledge corruption and establish safe places for whistle blowers, and that good and accessible data is critical for transparency and accountability.

Councillors and parliamentarians working together

Facilitated by **Basil Morrison**, delegates discussed strategies for strengthening the relationship between councillors and MPs who may cover the same areas but have differing roles and responsibilities.

Hon Shamukuni MP, Commonwealth Parliamentary Association, gave an overview of the different roles of councillors and MPs. He said that in Botswana the relationships were generally good but political differences and mistrust may get in the way. **Cllr Jules Yoland**, Dominica, said that in Dominica there are positive relationships with councillors and MPs working together on issues such as youth, economic development and disaster management. **Hamisi Mboga**, Kenya, said that the changes in Kenya which had introduced counties meant that there are no councillors as such, but county governors. He said that MPs have a clear legislative role but also control development funds but must work with local government to implement projects. Delegates agreed that it is important to have good working relationships between MPs and councillors and that there should be mechanisms and support to encourage this; examples of good practice should be shared.

Inclusive local government involving women and young people to meet the SDGs

Facilitated by **Tim Kehoe**, Deputy CEO of the Federation of Canadian Municipalities, the session focused on improving the participation of women and young people. **Koziba Malibala**, the Commonwealth Youth Ambassador for Botswana said that young people face enormous challenges but are the leaders of tomorrow and need an enabling environment to participate. **Sandra Singh**, Caribbean Association of Local Government Authorities, reported on a project in the Caribbean supporting young people's involvement in the democratic process. Delegates agreed that the inclusion of youth and women is a core component of good governance and needs an enabling environment. They said that local governments are best placed to address gender and youth issues and engagement, and schools also have a role in promoting democracy and participation with the next generation.

Developmental local government building partnerships with civil society

The session, facilitated by **Dr Baskar Chakrabarti**, Indian Institute of Management Calcutta, discussed the effectiveness of partnerships that local government needs to help implement the SDGs. **Dr Marc Sant**, Local Councils Association Malta, said that governments cannot implement programmes alone and there needs to be a multi-partner approach. Decentralisation should devolve power to local governments for partnerships. **Shazad Khan**, livelihood specialist, India, highlighted the need for local government and civil society to complement each other and not duplicate. Delegates agreed there needs to be openness and transparency in relationships with civil society to avoid mistrust on both sides. They highlighted that young people and social media could be used to encourage youth participation.

Africa and a key tool it has developed for an annual assessment of governance performance at all levels; the Ibrahim Index of African Governance (IIAG). This comprises 95 indicators with four main categories: security and rule of law; participation and human rights; sustainable economic opportunity; and human development. He outlined some of the key findings of the 2014 IIAG including discrepancy in governance performance between African countries; and a slight overall improvement in governance performance over the last five years – mostly driven by improvements in participation and human rights and human development. He said that though some countries have shown wide-reaching gains, there are dramatic deteriorations and underperformance in some countries especially in security and rule of law which is hampering socio-economic transformation.

Mr Janneh concluded by confirming that the Mo Ibrahim Foundation looked forward to working with CLGF and its members to implement the recommendations of the conference.

Values, principles and participation

In the panel discussion that followed, moderated by **Basil Morrison**, **Hon Jules Doret Ndongo**, representing the Chair of the Sub-Committee on Decentralisation and Local Government for the African Union, said that the African Charter of Values and Principles of Decentralisation, Local Government and Local Democracy served as a reference document for the construction of a better Africa. He said that the values and principles of the Charter must be implemented to improve the conditions and quality of life for local populations, to have institutions that can deliver better services for better living conditions, and an inclusive approach, especially in local elections, to ensure that women, young people and others are part of the executives leading local communities.

Professor Adebayo Olukoshi, Regional Director for Africa at the International Institute for Democracy and Electoral Assistance said that the local level is the site of everyday democracy, however, experience of deliberation and participation is very limited in many areas. Corruption is a sign of the problem and accountability for equitable service delivery is greatly needed. There are, however, good practice examples like the use of e-government and good administration in Cape Verde. CLGF can assist by facilitating peer assessment and good practice exchange.

Hon Colin Fagan, Jamaican Minister of State – Local Government and Community Development, said that the Government of Jamaica firmly believes that sustainable and inclusive development cannot occur without empowered and capable local authorities. There needs to be an innovative approach to financing authorities, for example, the new dedicated fund from property taxes in Jamaica.

Clr Greg Belz, Vice President of the Australian Local Government Association (ALGA), explained that ALGA represents 560 councils in Australia. Local authorities have responsibility for community well-being and infrastructure and must participate in government across all spheres. Good governance means that local communities can have confidence in their elected councils. Councils are a creation of state legislation but so far they have not been able to secure constitutional recognition or protection. Communities respect their councils and they are held accountable through community engagement.

Dr Gloria Somolekae, consultant and Botswana's candidate to the Board of UNESCO, said that local government requires institutions with the capacity to undertake the mandate they have been given, including the requisite powers to translate decisions into action. She also emphasised that aspects of development are interrelated and development is multi-disciplinary and requires well-resourced local authorities, with the right capabilities and leadership.

Plenary 3 Local government: at the heart of economic growth and development

Local government is vital in promoting economic growth and sustainable development according to the speakers at the session on economic development chaired by **Clr Rev Mpho Moruakgomo**, President of the Botswana Association of Local Authorities.

Dr Stergomena Tax, Executive Secretary of the Southern Africa Development Community (SADC) stressed that regional integration is not a concept but a policy for regional development which can bring big benefits including expanded markets, better use of resources, and pooling of resources such as infrastructure programmes. She said that SADC uses regional integration as a tool for tackling poverty and ultimately improving the quality of life for citizens. Key to implementing the regional development programmes, are partnerships with the private sector and strengthening regional institutions to coordinate services. To

be effective, Dr Tax stressed that implementation needs to take place at the local level.

She described how SADC is supporting local economic development in the region and that local government is a key partner in this through effective service delivery and programme implementation. She noted that the SDGs cover a broad spectrum of development issues with the ultimate goal of improving the standards and quality of life of citizens.

“ The local government sector has therefore to be strategic in developing a vision that sets out approaches to contribute fully to the implementation of the SDGs and regional policies as mainstreamed in national development plans ”

“The local government sector has therefore to be strategic in developing a vision that sets out approaches to contribute fully to the implementation of the SDGs and regional policies as mainstreamed in national development plans,” she said.

Dr Tax suggested strategies to enhance local government participation in the SDGs including localising the SDGs to help local governments plan, implement and monitor, and ensure that national and regional strategies are complementary, and that there should be platforms for sharing best practices.

In the panel discussion following, moderated by **Mmassekgo Masire-Mwamba**, **Hon Pravin Gordhan**, Minister of Local Government and Cooperative Affairs, South Africa described the problem of inequality within and between countries and some of the global challenges, such as new technologies replacing human labour resulting in increased unemployment. He warned that the world must be prepared for the next recession and must also be prepared to tackle issues around disenfranchised youth, urbanisation and the demand for local employment. He said that local government must develop longer-term plans, calling for regulation to be enabling, to encourage better infrastructure for water, electricity and sanitation which can help promote economic growth. He said that this requires principled leadership with leaders who can be trusted by the people.

Mayor Darrell Bradley from Belize City Council said that a mandate for LED should be given to local government, together with the requisite capacity and resources; and the role of local government is to engage with stakeholders – including the private sector – and promote public private partnerships. **Dr Ab Rahman Awang**, Director General of the Department of Local Government, Malaysia, warned that we need to manage the high expectations of local government by the business community. He said that the way forward was to enhance local government capacity and strategic engagement with the private sector. **Clr Small** from the

UK highlighted the difficulties for local government to implement policies with less resources and fewer grants from central government. Since the Scottish referendum, there has been a call to devolve power to cities and the government has introduced a devolution bill, aimed at clustering local authorities into metros, devolving more powers to them. **Egide Rugamba**, Director General of Planning, Ministry of Local Government, Rwanda, said that Rwanda had introduced programmes to increase access to finance aimed especially at women and young graduates.

Working groups B: Promoting economic growth and sustainable development

The role of LED in meeting the SDGs in Africa

Facilitated by **Mylene Lavoie**, UNDP, the session looked at how LED can contribute to achieving the SDGs in Africa. **Hon Mohammed Doku**, National Association of Local Authorities of Ghana, looked at the purpose of LED and said that it is critical to achieving the SDGs. He said that improving the economic future of a locality leads to a better quality of life and an end to poverty and hunger. **Kizita Wangalwa**, Busia County, Kenya described how the new counties in Kenya are developing their own LED strategies and how initiatives between neighbouring regions is helping to strengthen the outcomes. He stressed that LED is a multi-level process involving both national and local actors. **Vincent Hungwe**, advisor to the Botswana government, said LED is one of the key tools that can effectively localise country visions and national/local plans. Delegates agreed that LED has great potential and local communities should be empowered as primary drivers of LED and for localising the SDGs, including supporting the organisation of the business community so they can be fully involved.

Mobilising finance domestically and internationally

Facilitated by **Egide Rugamba**, Ministry of Local Government, Rwanda, delegates discussed the need for adequate resources and some of the innovative ways in which local governments are mobilising resources. **Jenifer Bukhole Wakhugu**, UNCDF, gave an overview of some of the instruments UNCDF is supporting to maximise finances, including infrastructure investment vehicles - performance based grants, municipal financing including loans and access to capital markets. **Morris Chikosa**, Mzuzu City Council, Malawi showed delegates how Mzuzu council has increased revenue through better property information, valuation, collection and enforcement. Delegates agreed that a shift is needed whereby local authorities are managed as businesses, with more focus on costs and benefits; local investment strategies should be encouraged and the importance of good data and information systems. They said that local government associations could help by pooling funding to give better access to capital markets.

Partnering with the private sector to promote economic growth

Facilitated by **Zienzi Musamirapamwe**, Barclays Africa, the session looked at how partnering with the private sector can help local governments deliver the SDGs. **Charlie Berman**, Barclays, said that money to invest is an additional SDG as an engine of decentralisation. **Clr Nick Small**, Local Government Association of England and Wales said he also thought municipalities need to come up with innovative ways of funding and the private sector

can be partnered with to help do this. **Jumanne Sagini** described how in Tanzania borrowing is not part of the culture and local governments lack the capacity to come up with bankable projects. Public sector specialist **Andre Kruger** said that Kenya is the country in Africa with the higher PPP rate, with many projects using this approach, but it is central government then enters the terms of the contract. Participants agreed that PPP is not only for big projects but smaller ones such as refuse collection can benefit. They called for support to help local authorities understand PPP contracts. Local government associations can be a channel to share projects with financial institutions.

Smart cities

Led by **Simon Bradford**, Cloud Technologies Director – MEA, Microsoft, delegates discussed how ICT can support cities and local governments in delivering better services and stimulating their economies. Mr Bradford described how ICT can help in strengthening communication and consultation with local citizens, and technology can be an enabler of change. As it can reach even the remotest communities, it can be helpful to small island states as well as enabling local governments to improve billing, property recording and asset management etc. ICT can bring enhanced transparency and accountability, improve speed and efficiency and help save on some costs including through the use of the cloud and shared services. Key challenges include skills and training, inadequate infrastructure and the threat of cyber crime. Sharing of best practice, including in data collection and usage, can help demonstrate the positive impact on local government services.

Natural resources

Facilitated by **Prof Adebayo Olukoshi**, International IDEA, the session looked at how best to govern natural resources for the benefit of citizens and economic development. Two case studies were presented. **Masego Mooketsi**, Ministry of Local Government and Rural Development, Botswana described how local and national government have implanted long-term planning for sustainable wildlife tourism after mine closures: the 'diamonds are not forever' initiative. Robust environmental and wildlife planning and protection is enabling economic diversity and providing employment opportunities. **Agnes Lartey**, National Association of Local Authorities of Ghana, outlined some of the areas of concern around the extraction of resources and concerns of local communities. Participants recommended that informed community consent should be a pre-requisite for the exploitation of natural resources and that local communities should benefit from the management of resources.

Thursday 18 June 2015

Plenary 4: Inclusive, safe, resilient and sustainable cities and human settlements

Chair: **Cllr Philip McPhee**, CLGF Vice-chairperson.

Keynote speakers

Post-2015 and Habitat III : towards a new urban agenda

- **Dr Aisa Kirabo Kacyira**, Deputy Executive Director, UN-Habitat

Panel discussion

Moderator: **Emilia Saiz**, Deputy Secretary-General, UCLG

Panel:

- **David Burrows**, Managing Director International – Worldwide Public Sector, Microsoft
- **Acting Mayor Raymond Louie**, President, Federation of Canadian Municipalities
- **Cllr Mpho Nawa**, Deputy Chair, South African Local Government Association
- **Jean-Pierre Elong Mbassi**, Secretary General, UCLGA and Chair of Cities Alliance

Working groups C: Inclusive, safe, resilient and sustainable cities and human settlements

Plenary 5: Celebrating 20 Years of CLGF

Chair: **Mayor Lawrence Yule**, CLGF Chairperson

CLGF achievements 1995-2015

- **Dr Carl Wright**, CLGF Secretary-General

Remarks by former CLGF board members including

- **Jacques Jobin**, CLGF Interim Chair 1995
- **Christopher Iga**, CLGF Chair 1995-1999
- **Basil Morrison**, CLGF Chair 2007-2009
- **Peter Woods**, Board member 1995-2005
- **Maurice Mbolela**, Executive Secretary, Local Government Association of Zambia
- **Sandra Singh**, Coordinator, Caribbean Association of Local Government Authorities
- **Kizito Wangalwa**, Deputy Governor of Busia County, Kenya

EU working with local government in development

- **HE Alexander Baum**, Head of EU delegation to Botswana

Plenary 6: Local government 2030: challenges and opportunities for CLGF and its members

Chair: **Mayor Lawrence Yule**, CLGF Chairperson

Messages from

- **HE John Dramani Mahama**, President of Ghana, read by Agnes Lartey, Chief Officer of the National Association of Local Authorities of Ghana
- **Hon Enele Sosene Sopoaga**, Prime Minister of Tuvalu, read by Karibaiti Taoaba, CLGF Pacific Programme Manager
- **HE Yoweri Kaguta Museveni**, President of Uganda – read by Patrick Mutabwire, Ag Permanent Secretary, Ministry of Local Government

Gala dinner hosted by **His Honour Mokgweetsi Eric K Masisi**, Vice President of Botswana, in the Boipuso Hall, Fairground Holdings, Gaborone. Sponsored by the Citizens Entrepreneurial Development Agency (CEDA), Botswana



Plenary 4: Inclusive, safe, resilient and sustainable cities

Local government taking the lead on the new urban agenda

Dr Aisa Kirabo Kacyira, Deputy Executive Director, UN-Habitat, said that UN-Habitat is the UN organisation that gives voice to local government through its advisory and other bodies. She said that local governments today are facing an overwhelming urbanisation trend, with 54% of the world's population living in urban areas as of 2014, and this is likely to increase to 66.5% (two thirds) by 2050. Local authorities are at the forefront of this growth and need to guide it and foster it effectively.

She pointed out three key challenges:

- though economic growth is on the rise globally, so is growing inequality and unemployment, especially in towns and cities
- an increase in the number of natural and man-made disasters
- 70% of greenhouse gas emissions come from cities and urban areas.

To address these challenges, we have to start with cities and urban areas.

She said that urbanisation is the precursor of development, and is man-made so it must be guided in a proper manner and UN-Habitat sees a huge opportunity in this.

She pointed to SDG 11 to make cities and human settlements more inclusive, safe resilient and sustainable as a new element of the post-2015 agenda. She said the targets in this goal included access to adequate safe, affordable housing, basic services and slum upgrading, and access to safe, affordable and accessible transport systems, and to safe, green and public spaces. She said that local government has an important responsibility in implementing and monitoring SDG 11.

She said that Habitat III will be the next big international meeting following the agreement of the SDGs. Habitat III will make proposals on building better cities and human settlements and reinforce what has already been done in Habitat I and II.

"UN-Habitat and CLGF must work together to ensure that, as an outcome of Habitat III, the new urban agenda recognises the central role of local authorities in establishing and enforcing rules and regulations, in promoting sound urban design and in facilitating urban economic growth through special planning, infrastructure and investment – all critical components of SDG 11," she said.

She also pledged to commit to the Aberdeen principles, including the legal recognition of local democracy and multi-level partnerships in the new urban agenda. She called on all the representatives at the conference to be involved in the preparatory process for Habitat III, including through organisations such as CLGF and UCLG.

Introducing the panel for this session, moderator UCLG Deputy Secretary-General **Emilia Saiz** said that much of the post 2015 would be delivered in cities and that cities need to be better recognised in this role. She cited SDG 11 as being very positive in recognising this, but noted that this is not the only SDG relevant to local government and that local government's role in achieving all the SDGs needs to be recognised.

Acting Mayor Raymond Louie, Vancouver said Canada's prosperity is linked to cities. Eighty per cent of the population lives in cities and many of the challenges that Canadian cities are facing are similar to those faced by other cities throughout the Commonwealth – infrastructure investment, waste collection, traffic congestion for example. He said that we need to help citizens better understand these challenges. The Vancouver 20:20 action plan aims to make Vancouver the greenest city in the world, with 100% renewable energy by 2050. For this, local government must not only have adequate funding but it needs to tackle resistance from other levels of government so that local government has proper authority at the local level. He said that local government should provide this leadership but it is essential that all partners involved commit to concrete results.

Speaking on behalf of the South African Local Government Association (SALGA) **Cllr Mpho Nawa** informed delegates that more than 60% of South Africans live in urban areas. The influx into urban areas poses challenges to cities which are seeing declining revenues but increased demand for housing and other infrastructure and maintenance. One of the solutions is to encourage higher density development.

Introducing conference technology partner Microsoft, Ms Saiz said that though some local governments are facing these challenges, not all are but the private sector is.

David Burrows, Managing Director – Worldwide Public Sector, Microsoft said that we should look for the opportunities in urbanisation, using smarter technology to do more with less and new with less. He said that the real challenge is how to build a data culture in cities to guide service efficiencies in terms of how we do service delivery. He stressed the need to open data up for citizens and other stakeholders, making it more accessible through innovative data visualisation. He said that improving data is a development agenda in its own right, as highlighted in the recent UN expert group report *A world that counts*. He said that better data can improve the targeting of resources and spur new economic opportunities.

"As the world embarks on this ambitious project to meet the new SDGs, there is an urgent need to mobilise this data revolution for all people across the whole planet to monitor progress and foster sustainable development," he said. He added that national and local governments need to be informed by bottom up data, not just top down targets.

Jean Pierre Elong Mbassi, Secretary-General of UCLGA said that though there is some recognition of the role of local government there is still not enough reference to the urban agenda and local government's role. He said that there had been much progress since Habitat II, however, there were concerns at the Habitat prep com that member states did not clearly state the role of local authorities in the new urban agenda even though there was a lot of talk about cities. He said that there is still not enough recognition of local government at various development meetings, such as the forthcoming conference on Financing for Development or forthcoming discussion on climate change negotiations. He said that the SDGs currently see cities as a sector, and there needs to be more recognition of local government which must be seen as an actor rather than a sector.

Working groups C:

Cities as engines of growth and innovation

Adele Hosken, Cities Alliance, who facilitated the session, introduced the challenges facing local government in the effective management and development of cities. **Ajay Suri**, Cities Alliance looked at some of the challenges of Asian cities, **Agnes Lartey**, National Association of Local Authorities of Ghana, described the challenges of urbanisation in Ghana and the importance of LED as a strategy for tackling urban poverty. Delegates suggested that knowing your city is key – including having good data and understanding the economy and key actors and how wealth is produced. As engines of growth and innovation, if cities are planned well they can be powerhouses of sustainable growth, but local governments need capacity to facilitate LED.

Connecting urban, peri-urban and rural areas through development planning

Clive Harridge, Commonwealth Association of Planners, who facilitated the session, said that properly planned cities are the foundation stone for a route out of poverty. **Takawira Mubvami**, Resource Centres on Urban Agriculture and Food Systems, looked at the experience of 38 cities of urban agriculture: developing urban agriculture and food systems. He emphasised how the city region is key to urban and peri-urban agriculture for sustainable food security. **Prof A C Moshia**, University of Botswana, looked at how Botswana is managing urban and peri-urban agriculture. Though urban agriculture is low in Botswana, has created some employment and contributes to some productivity and survival means for the poor. Delegates agreed that there is a need for new, locally-based urban planning approaches, local government must take a leadership role in urban planning and agriculture, alongside national policies to provide for effective planning.

Local responses to climate change and disaster management

Facilitator **Acting Mayor Raymond Louie**, Federation of Canadian Municipalities, noted that local government, often at the forefront of dealing with the effects of climate change and disasters, is now making a significant contribution to debates on climate change and global commitments. **Mayor Romano Reo**, Kiribati Local Government Association, highlighted the impact of climate change and the recent cyclone Pam on some of the small Pacific Island states and the steps local governments are taking to mitigate the effects. **Victoria Hall**, Commonwealth Environment Investment Platform, looked at what needs to change and strategies for greener economies and sustainable technologies. Delegates agreed that

cities and local governments are at the forefront of dealing with the impact of climate changes and need strategies for building resilience and planning for low carbon economies and disaster management.

The role of LED in ensuring sustained, inclusive and sustainable economic growth

The session was facilitated by **Dr Philip Amis**, University of Birmingham. **Kanyiso Walaza**, Department of Cooperative Governance and Traditional Affairs, South Africa, explained that in South Africa LED starts with the National Development Framework and the constitutional provision for local government to promote LED. He cited a number of examples of successful LED strategies, funding instruments, partnerships with the private sector and LED units in municipalities. **G Mhlongo**, Mbabane City Council, Swaziland described some of the LED initiatives being implemented as part of CLGF's regional project that have taken a pro-poor approach. **Mayor Darrell Bradley**, Belize City Council, emphasised that LED is a process – about developing sustainable partnerships, networking, capacity building, sharing best practice and seizing opportunities. He said that Belize has focused on leveraging resources, developing a shared vision and public engagement. Delegates recommended that LED needs to be mainstreamed into council processes, it should be used as a strategy to implement the SDGs, and there is a need for better monitoring and evaluation.

Cities and youth employment

Facilitated by **Lauren Oakey**, Local Government Managers Australia, delegates were presented case studies from a number of countries on how they are addressing youth employment. **Nomaswazi Dlamino**, International Labour Organisation and **Zienzi Musamirapame**, Barclays Africa, emphasised that the sustainability of youth employment is critical and the challenge with temporary employment opportunities is turning them into longer-term jobs. Sharing experiences across municipalities is important as is finding the resources for youth programmes and skills training and scaling these up for real impact on youth unemployment.



Plenary 5: Celebrating 20 years of CLGF

CLGF Secretary-General **Carl Wright** gave a summary highlighting CLGF's achievements over its 20 years of existence in the fields of advocacy, capacity building and knowledge-sharing, describing how the organisation has grown in size – both in terms of staffing and membership; its influence in the Commonwealth and internationally on issues such as the MDGs and localising the SDGs; and its impact on the ground through its programmes, and knowledge-sharing activities which have helped members build capacity and develop policy.

He thanked those who had served on the Board over this time, a number of whom were in the audience including some former CLGF Chairpersons who congratulated CLGF on its achievements and progress over the last 20 years.

"I express my admiration for the excellent work accomplished over these last 20 years, that have led to local government being stronger, more fully recognised, and closer to the people they serve."

Jacques Jobin, Canada, interim chair 1995.

"As chairperson at the critical time of CLGF's formation we made a firm foundation and laid the ground for CLGF's success. I can say without reservation that all has been achieved and the road to even more successful stories is on the way, providing the current membership is ready to carry on the task with vigour, love and commitment encouraging the development of local democracy at all times."

Christopher Iga, Uganda, Chair 1995-99

EU agreements will deliver real results

Speaking on behalf of the European Union, **HE Alexander Baum**, Head of EU delegation to Botswana, said that the EU is a keen supporter of dialogue and cooperation with local authorities and their associations. He emphasised that one of the key lessons from the MDGs is the need to localise and invest more in capacities and resources at local level to see more progress in future. He said that the EU is making progress in taking forward its communication on *Empowering local authorities in partner countries for enhanced governance and more effective development outcomes*, including the framework agreements signed with the EU by CLGF and other organisations, and the programmes being funded under these agreements which will help in delivering the post-2015 agenda.

"Our strategic partnership with CLGF creates an institutional space for policy dialogue based on shared interests and common objectives. It must deliver real and concrete results," he said.

"The months ahead will be both exciting and critical for the future of the global development partnership. In this context the European Union intends to engage with CLGF on the issues in front of us," he concluded.

Maurice Mbolela, Executive Secretary, Local Government Association of Zambia, **Sandra Singh**, Caribbean Association of Local Government Authorities (CALGA) and **Kizito Wangalwa**, Deputy Governor of Busia County, Kenya also spoke in support of CLGF's achievements looking forward to further cooperation in their respective regions.

Plenary 6: Local government 2030 – challenges and opportunities for CLGF and its members

Messages from CLGF patrons

"This event has provided an opportunity to think about the role of local government in delivering the sustainable development goals and how local government can play a stronger, more coordinated role in achieving national development targets.

"It is clear that we cannot continue with business as usual, rather we need to be ambitious in our aim to strengthen and to empower local government to play a full role in providing services to the population.

"We hope CLGF will move from strength to strength in supporting all countries across the Commonwealth in local governance and local democracy."

HE John Dramani Mahama, President of Ghana

"CLGF has been a leader and a partner to those it has worked with for the past years. The respect and recognition that CLGF is getting from people around the Commonwealth is a testimony of its outstanding contribution and service to its members: a service that has been delivered with great commitment and dedication by CLGF staff who have been tasked to do the work.

"The last nine years of CLGF in the Pacific has seen a lot of changes in the way local government is perceived by countries, development partners and donors. There is an increase in the number of Pacific countries that now identify local government as a priority area in their national strategic plans. An increasing number of development partners and regional organisations are also identifying local government as a key stakeholder in their programmes."

Hon Enele Sosene Sopoaga, Prime Minister of Tuvalu

"I wish in my capacity as CLGF honorary patron to extend my warm greeting for a successful and productive event. I am pleased to see that the 2015 conference builds on the successful 2013 Kampala conference on developmental local government and the post-2015 development agenda, the outcomes of which were subsequently endorsed by Commonwealth Heads of Government in Colombo. I am encouraged by the progress which CLGF and its members across the Commonwealth have made over the past two years in realising in particular the recommendations of the 2013 Munyonyo statement on local government's role in the post-2015 development agenda.

"CLGF has much to be proud of in the two decades since its establishment in 1995. CLGF now occupies a prominent position in the family of Commonwealth organisations and I hope that both during and beyond the forthcoming Malta CHOGLM meeting CLGF's formal role and status will be further acknowledged and strengthened by Heads of Government so that the Commonwealth is truly a joined-up organisation with all levels of government, including local governments, working together in the service of our communities."

HE Yoweri K Museveni, President of Uganda

Friday 19 June 2015

Plenary 7: Conference outcomes

Chair: **Mayor Lawrence Yule**, CLGF Chairperson

Discussion of Gaborone declaration

Presentation of draft by **Dr Carl Wright**, CLGF Secretary-General

Remarks by:

- **Dr Philip Amis**, University of Birmingham

Conference closing ceremony

Chair: **Hon Slumber Tsogwane**, Minister of Local Government and Rural Development, Botswana

Special address

The Commonwealth supporting the implementation of the SDGs at all levels

- **Dr Josepine Ojiambo**, Commonwealth Deputy Secretary-General on behalf of **HE Kamalesh Sharma**, Commonwealth Secretary-General

Keynote address

The Commonwealth – adding global value

- **Hon Dr Joseph Muscat**, Prime Minister of Malta, incoming Commonwealth Chairperson-in-office

Closure of conference by

- **His Hon Mokgweetsi Masisi**, Vice President, Republic of Botswana

Vote of thanks

Mayor Scean Barnwell, President, Association of Local Government Authorities of Jamaica

Study visits



Plenary 7: Conference outcomes

Chair Mayor Yule explained that this session would look at the conference outcomes which had been put together from the sessions as a declaration from the conference drafting committee which comprised representatives from each region.

Dr Philip Amis, University of Birmingham, reported on the pre-conference research colloquium which had brought together members of the CLGF Research Advisory Group and others and was an opportunity for researchers to meet and feed in their findings into the overall conference. He highlighted some of the issues raised by the colloquium participants: the challenges in delivering the SDGs; urbanisation and urban centres; citizens and intergovernmental partnerships; improving service delivery; gender; leadership; and, the impact of the financial crisis. He emphasised the importance of research and monitoring not only of policy and outcomes but also structure and processes

Introducing the draft Gaborone declaration, CLGF Secretary-General **Dr Carl Wright** explained that the preamble reflects existing policy positions. Moving to the substantive part, Dr Wright said that the first part reflects discussions and ambitions for the next 15 years. Delegates unanimously agreed the Gaborone declaration and endorsed it for submission and formal adoption by the CLGF General Meeting of members.

Mayor Yule thanked the delegates for their contributions and those involved in the drafting group for putting together the document.

Conference closing ceremony

The Commonwealth supporting the implementation of the SDGs

Delivering remarks on behalf of the Commonwealth Secretary-General Kamalesh Sharma, Deputy Secretary-General **Dr Josephine Ojambo** said that this year is monumental in advancing the development process, with the forthcoming conference on Financing for Development, the UN discussion in September and the Commonwealth Heads of Government Meeting in Malta in November providing perfect opportunities for the Commonwealth to agree on and provide global leadership in the operationalisation of the SDGs.

She said that these meetings will set the international agenda towards 2030. She emphasised the Commonwealth's commitment to supporting and engaging with this. Dr Ojambo described the working of the Commonwealth and its associated organisations, and the emphasis the current strategic plan places on working together on a range of activities.

"By strategically partnering with like-minded bodies such as the Commonwealth Local Government Forum, the Commonwealth's effort has greater impact on accelerating the implementation of the sustainable development goals," she said.

She cited the example of CLGF being part of the Commonwealth delegation participating in the Financing for Development conference in Addis Ababa in July.

She said that it is important to remember that the Commonwealth is about improving and enhancing the life experiences of its people, including through improved governance and service delivery.

She cited examples of how the Commonwealth Secretariat's work will support the implementation of the SDGs including strengthening public service governance to increase the public's trust in government; and

mechanisms for innovative sources of financing, including crowdfunding and a toolkit on financing for development sources.

Dr Ojambo also described the Commonwealth Secretariat's work with small states, urbanisation and cities, on trade within the post-2015 agenda and the new global partnership for development, on health and health systems; on education and professional standards; and on youth radicalisation.

"The post-2015 agenda is an enormous opportunity to finish the unfinished business of the MDGs and accelerate inclusive and sustainable development for Commonwealth citizens. The Commonwealth is committed to doing its part to deliver on an ambitious agenda which will improve the lives of people everywhere," she concluded.

New impetus for the Commonwealth



Saying he was honoured to be in Botswana, **Hon Dr Joseph Muscat**, Prime Minister of Malta, told delegates that 2015 will be the second time that Malta has hosted the Commonwealth Heads of Government Meeting (CHOGM) and that the government of Malta was preparing for the event with ambition and enthusiasm, not least because the future of the Commonwealth will feature in the discussions.

"We want CHOGM 2015 to be an efficient meeting that delivers results – and a watershed event that will give new impetus and new energy to the Commonwealth family," he said.

He highlighted the CHOGM theme of 'Adding global value' which he said was an invitation for Commonwealth partners to come together and speak with one greater voice on the international stage. In addition to CHOGM, Dr Muscat pointed out that 2015 is a highly ambitious year on the international political agenda, with the UN meeting for global leaders to discuss the progress at the end of the MDGs and to commit to the new SDGs.

He said that while national commitments were needed for the new targets, lessons learned from the MDGs show that local authorities have an important role in the implementation and measuring of progress.

"Decentralisation processes and effective local governance contribute significantly to deepening democracy and local empowerment, which is crucial for the successful implementation of the post-2015 development agenda," he said.

He said that working through local governments helps to increase

citizen participation and strengthens local ownership of development and progress, but also emphasised that local governments should not be bureaucratic and should remain close to citizens and communities.

He said that Malta is a strong supporter of the EU principle of subsidiarity – whereby decisions are taken as close to the citizen as possible, and this principle is very relevant to the SDGs, so there is a clear need for a multi-governance approach.

“The Commonwealth, and in particular the Commonwealth Local Government Forum, can play an important role in facilitating and empowering such an approach, as well as in assisting in capacity-building for local authorities,” he noted.

He also emphasised that climate change should be a priority for all, and that the Commonwealth can add value to the debate on climate action, and there will be a special executive session on this as part of the Commonwealth summit.

He said that all nations, large and small, can bring added value to the Commonwealth family.

Citing Malta as an example of a small nation he described how it often outperforms expectations, as the economy has done recently, with Malta and Ireland registering the highest economic growth in the EU this year. He also highlighted Malta’s steps to enhance the role of women and increase female participation through fiscal and family-friendly measures, including encouraging women to be leaders in sustainable economic growth and creating employment opportunities.

He said that it is important to share good practice and Malta would be setting up a Small States Centre of Excellence to address the challenges that small states face - important for the Commonwealth, two-thirds of whose members are small states, and praised CLGF’s contribution in supporting small states and recognising the importance of stable local government and democratic principles.

Dr Muscat concluded by congratulating CLGF on its 20th anniversary.

“We are commemorating the initiation of an ambitious project based on sound principles. And we are also commemorating the beginning of a future – a future based on a quest for change for the benefit of our people.”

Officially closing the conference, **His Honour Mokgweetsi Eric K Masisi**, Vice President of Botswana expressed appreciation to those involved in the conference whether as organisers or delegates, and thanked the speakers for their inputs.

Referring to the outcome statement – the *Gaborone Declaration* – His Honour said:

“We should appreciate that the post-2015 sustainable development goals require a fundamental and transformative shift in the way we perceive, the way we plan and the way we implement national development.”

He said that national development processes must incorporate initiatives to tackle poverty, localise inclusive and responsive growth, while ensuring social, economic and environmental sustainability.

A vote of thanks was given by **Mayor Scean Barnswell**, President of the Jamaican Association of Local Government Authorities and CLGF Board member.

“ We are commemorating the initiation of an ambitious project based on sound principles. And we are also commemorating the beginning of a future – a future based on a quest for change for the benefit of our people.”

Hon Dr Joseph Muscat,
Prime Minister of Malta



Study visits

Recycling boosts income and tackles waste in Gaborone

Delegates who visited the Gaborone pottery and waste recycling programme saw first hand how the project was creating jobs and increasing awareness of recycling.



Delegates visited a workshop where the owner had received a grant from the Presidential Fund to recycle and upcycle items which are then sold. They heard how discarded polystyrene had become a slow cooker; ring pull tops were transformed into modern necklaces, with ribbons providing an injection of colour; and old containers decorated to transform them into attractive bedroom and study accessories. The project was not only supporting the creation of jobs but was also working with schools, companies and individuals to train them about recycling.

Infrastructure projects in Kweneng boost services

Kweneng District Council (KDC) is on the verge of completing a number of infrastructural projects that are expected to give the area a much needed facelift.

Delegates at the conference went on a tour of the facilities where the council secretary, Wazha Tema explained the progress that has been made. The visitors saw the Public One Stop Service Hall which is still under construction, where members of the public will, upon its completion, enjoy the service of all government sectors under one roof. The project - amounting to about 9 million pula - will not just be an ordinary government office, but a new modern and convenient structure.

Delegates then went on to see the 139 million pula bus terminus. The terminus, still under construction, will be offering a wide range of services to customers, as it consists of cooking stalls, open stalls, the police office and an information desk. The project is about 90% complete and will provide opportunities for youth, single mothers, the disabled, destitute and existing vendors for their businesses to operate.

Building on local talent for LED in Ramotswa

Some 30 CLGC participants joined a study visit to Ramotswa, in Botswana's South East district, to see the work the district council was undertaking on local economic development through targeted support to local artisans to develop their talents into income generating livelihoods.

Delegates met with three individuals who had benefited from training and start up capital to develop their businesses. The first two - Molefi Tsumake, a sculptor, and Goitseone



Mooki, a flower arranger received start up funds from the Poverty Eradication Programme in 2013 which have allowed them to establish their businesses in the local market and earn enough to support both themselves and their families. Both have been able to establish small businesses selling to local people both through individual commissions and local markets.

The third business visited was Kelebogile Maoto, a young fashion designer who accessed funds from the Youth Development Fund in 2012. His business has successfully grown since starting up and he had recently moved from working from home to renting a small shop. He currently employs two people and has reinvested part of the profits in additional equipment (sewing machines) to keep up with demand.

The district officers stressed that these LED programmes worked with local people to identify their talents and interests before supplying training which was a key element in their sustainability. All three of the artisans shared their desires to expand their businesses and to look for ways to keep their production unique and responding to niche interests in the local market.

Self-help housing in Lobatse

One group of delegates visited the town of Lobatse to see some of the houses being built by local people as part of a self-help project. Those involved in the programme own and manage the business and are paid salaries. Not only are they building their own houses but are also developing skills in building and project management.





The Gaborone declaration - local government vision 2030

Preamble

The Commonwealth Local Government Conference/General Meeting of the Commonwealth Local Government Forum (CLGF), Gaborone, 16-19 June 2015, inaugurated by HE President Seretse Khama Ian Khama, President of the Republic of Botswana.

Appreciative of the video message by HRH Prince Charles and its powerful appeal for a new holistic approach to urban and rural planning and development to enable successful, resilient cities and harmonious societies;

Celebrating the 20th Anniversary and achievements of CLGF since its establishment in 1995, and the messages of support received from CLGF Patrons, notably from HE President Museveni of Uganda, HE President Mahama of Ghana, and Prime Minister Sopoaga of Tuvalu, and while recognising that local government world-wide faces many future challenges, notably in promoting local democracy and good governance, achieving economic growth and local economic development and creating sustainable cities and local governments;

Convening in advance of the 2015 UN Summit on the post-2015 Development Agenda, the Commonwealth Heads of Government Meeting, the Third International Conference on Financing for Development, COP 21 and Habitat III in 2016 and following the 2014 SIDS Conference and 2015 World Conference on Disaster Risk Reduction, all of which recognised the important role of local government;

Recalling the significant engagement of CLGF and its partners in the Global Task Force of Local and Regional Governments for post-2015 Development Agenda and Habitat III since 2013 and the progress made in ensuring that local government has a direct role to play in the implementation of the sustainable development goals (SDGs) and in particular the proposed new SDG on inclusive, safe, resilient and sustainable cities and human settlements;

Acknowledging the impact of rapid urbanisation on local governance, planning, service delivery, infrastructure development, the growth of informal settlements, urban sprawl and the effect that these have on the quality of life of citizens, issues which will need to be addressed fully at Habitat III in 2016;

Welcoming the endorsement by the Commonwealth Heads of Government Meeting (CHOGM) in 2013 of the Kampala Declaration on Developmental Local Government and the Munyonyo Statement on local government's role in the post-2015 development agenda, as well as their recognition, in their 2014 Statement on the UN Post-2015 Development Agenda, that the Agenda should address effective and accountable institutions at all levels;

Expecting that the forthcoming UN Summit, Commonwealth and other high-level meetings will give formal and practical recognition to the role of local government in the post-2015

development agenda, including in respect of the means of implementation, the review and monitoring provisions at national and international levels and detailed target setting, in line with the Rio+20 recommendations and above referred-to Heads of Government and other decisions;

Recognising that the attainment of the SDGs by 2030 will require a massive global, multi-stakeholder effort, backed by the necessary domestic and international resources, but that, in addition, local governments everywhere will continue to be confronted by many unexpected short term challenges between 2015-30, arising out of economic uncertainties, natural disasters, conflict and insurgency, and major human tragedies such as the current migration crises;

Accordingly agrees the adoption of the *Gaborone Declaration - Local Government Vision 2030* for implementation by CLGF member local governments and local government ministries and CLGF, working with partner organisations, international development agencies and other stakeholders including civil society and the private sector 2015-2030 to strengthen national development and achieve the SDGs as follows:

1. Promoting local democracy and good governance

- 1.1 Decentralised and well-functioning local democratic and governance processes, including elections, are essential for local government to play its role in sustainable development as a distinct sphere of government in line with The Aberdeen Principles, which have been endorsed by Commonwealth Heads of Government and incorporated in the Commonwealth Charter, and other instruments such as the African Charter of Values and Principles of Decentralisation, Local Government and Local Democracy, which have or are being adopted.
- 1.2 For local government to play its full role in achieving the SDGs by 2030, it needs to be empowered, capacities need to be reinforced, governance should be strengthened and citizens should be more engaged in the democratic process. To be fully effective, local government management and service capacity need to be strong and resources need to be adequate.
- 1.3 Local government should be recognised as equal to central/ federal and provincial/state government, with a distinct role to play in the multi-level governance framework.
- 1.4 Public participation should be institutionalised and enhanced to ensure openness, transparency, inclusiveness, accountability and responsiveness. Bold and principled leadership, and leaders who can instil trust, and know how to manage conflicting interests are central to the achievement of sustainable development. Local governments should look to scaling up their capacity in ICT to make governance and service delivery more efficient, reduce delays, improve revenue collection and enhance accountability.

Action

- Ensure democratic local government elections in line with the Aberdeen Principles.
- Implement decentralisation commitments as an essential step to empowering local governments to play their full role as a partner in achieving sustainable development.
- Recognise local government as a distinct sphere of government, with a clear role to play in the multi-level governance framework to minimise conflict both within and between levels of government to ensure a more coordinated approach towards achieving national and global development goals.
- Achieve fair and equitable fiscal decentralisation, reduction of unfunded mandates, improved access to and mobilisation of own source revenue, and local government access to climate change financing and other international funds, development partner funding, and partnerships with the private sector through funding mechanisms such as municipal bonds, Public Private Partnerships (PPPs), and aggregated borrowing.
- Local government associations are key institutions for advancing decentralisation. They should be strengthened to ensure a voice for organised local government as key partners in the achievement of the SDGs.
- Local governments must ensure the full and equitable participation of women in all political processes, through gender sensitive participation and engagement, with a target of 50% gender parity by 2030.
- Local government must proactively engage youth in the democratic process through civic education, consultation and representation.
- Transparent and open local government enables civil society to scrutinise council decisions and to hold their elected representatives to account through meaningful deliberation and consultation in open forum.
- Further empower citizens so they know their rights and responsibilities and feel confident to exercise them, and can participate actively in planning, implementing and monitoring of local development.
- Improve the availability and quality of data and information to enable local government to more effectively plan, deliver and measure progress towards achieving the SDGs.
- Invest in leadership capacity at the political and administrative levels to lead local communities to achieve strategic, coordinated and inclusive development and growth.

2. Achieving economic growth and local economic development

2.1 Local government plays a key role in promoting sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all. Local economic development (LED) is a process which brings together different partners, with the private sector, in a local area to work together and harness local resources for sustained economic growth. There is no single model for LED, which is encapsulated in the Cardiff Consensus (2011), adopted by CLGF members and endorsed by CHOGM.

2.2 Local government's main role in economic development is one of enabling, through provision of basic infrastructure and a conducive environment. Inclusive economic development has the potential to address many of the common priorities of local government which in turn align with national and global development goals. Almost all local government activities can and do have an impact on economic development. This is fundamental to the concept of developmental local government, set out in the 2013 Kampala Declaration, endorsed by CHOGM.

2.3 In the context of globalisation it is important to recognise the interconnectedness of economic development at the global, regional, national and local levels and to ensure that local government's role is mainstreamed into all levels of planning and operations. There is a strong need for more interaction between local and national levels to strengthen LED policies and frameworks and to empower local governments to deliver local growth and development, in an environmentally sensitive way.

2.4 Local government is best placed to facilitate partnerships with local stakeholders in both the formal and informal sectors. In this regard the importance of the informal sector should be acknowledged as contributing to the local economy, and space provided for informality, not just physically but also politically and in terms of governance. Local government's key role in LED is as a partner and facilitator to create an enabling environment and atmosphere for local dynamism and innovation for business, particularly for young people.

Action

- The enabling policy and legislative environment for local government to pursue LED must be in place, in line with the Cardiff Consensus.
- Local economic development feeds into national and regional growth strategies. The role of local government should be mainstreamed and reflected in the planning and operations of regional and national partners and organisations, including regional integration organisations.
- Local governments should develop long-term strategic plans which have an economic dimension, encompass an understanding of their local economies, focus on locally appropriate economic development solutions, and provide a sound enabling environment for economic growth to be sustained. They should be balanced with short-term needs and the electoral cycle. Strong local strategic leadership, with long term vision is essential to ensure opportunities can be maximised.
- Local governments must recognise the important role of the informal sector in planning, particularly in areas where there are high levels of urban migration, and provide appropriate support and regulation.
- Local government should be proactive in forging partnerships with the private sector and use their local economic development strategies as a way to ignite and drive cities as engines of sustainable growth.
- Strengthen data and information availability to monitor and measure sustainable and inclusive economic growth. The use of ICT can support the capture and analysis of data, which must be aligned with national data collection.

- Support the institutional reform process by strengthening key institutions that are able to support the local economy. In particular, recognise the role of universities, and other specialised institutions such as those that are able to facilitate the retention of local capital.

3. Creating sustainable cities and local governments

- 3.1 Unprecedented human migration is resulting in rapid urban growth. Cities are at the forefront of managing the impact of unplanned urbanisation, which often results in significant challenges in the provision of adequate infrastructure, service delivery, governance and development, particularly in peri-urban areas where there are often high levels of poverty.
- 3.2 There has been a strong call from local government, including the Global Taskforce, UNDP, UN Habitat, and other stakeholders for a dedicated goal reflecting the needs of cities, and reflecting territorially-based challenges in all human settlements. It also recognises the role of local government in managing risks, mitigating the impact of natural disasters and climate change adaptation, which is a significant threat, particularly in small island developing states: in creating inclusive, safe, resilient and sustainable cities and local governments.
- 3.3 Local government has a role to play in supporting the achievement of the 17 SDGs. Many of the proposed goals, including water provision, health, sanitation and housing, food security and transportation call attention to the importance of institutional capacity at local level, and will be supported in whole or in part by the governance and service delivery that is undertaken in cities and local governments.
- 3.4 The heightened challenges around attaining sustainable human settlements call for more imaginative leadership and planning that involves working with communities and putting citizens and natural systems at the centre of planning. Local culture, knowledge and traditions need to inform planning and it should reflect a community-based approach that encompasses diversity, and the environment.
- 3.5 There is a need for new and locally based urban and rural planning approaches, to adequately plan for the many dimensions of urbanisation, which should include mixed use policy, green space provision, and urban agriculture amongst others.
- 3.6 Innovative public and private solutions to financing infrastructure and service delivery, which leverage on the economic opportunities in cities, will be central to ensuring sustainable growth and development to 2030 and beyond.

Action

- There is an urgent need for holistic national urban policies to provide for effective planning which recognise the importance of reducing urban sprawl, strengthening urban-rural linkages, the need to provide for and protect urban and peri-urban agriculture and counteract mass migration.
- It is critical for sound planning to know the city and the community, promote consultation, and ensure that data collection and analysis supports planning compliance and effective monitoring of improved service delivery.

- There is a need for new and locally based urban and rural planning approaches, which include mixed use policy, green space and urban agriculture, to adequately plan for the many dimensions of urbanisation.
- Cities and local governments are at the forefront of dealing with the causes and impacts of climate change. Cities should focus on building resilience, planning for low carbon economies and effective disaster management and responsiveness.
- Cities need to build capacity to deal with the threat of extremism and urban terrorist attacks.

4. Capacity and resources – means of implementation

- 4.1 Local government and its partners must continue to advocate strongly to ensure that its role as a partner in achieving the SDGs and national development goals is recognised and reflected in global agreements.
- 4.2 For local government to play a full role in supporting the achievements of national and global development targets such as the SDGs, it is essential that adequate resources and powers to access own-source revenue are devolved to the local level: domestic resource mobilisation will be critical to achieve the SDGs.
- 4.3 Local government often lacks technical and human capacity, financing and support. Mechanisms are required which support local government in infrastructure development, aggregated borrowing, access to domestic bond markets, implementation of municipal bond agencies, PPPs, mobilising local revenue and taxation, sectoral finance, debt issuance and management. National local government associations can play a key role in identifying capacity needs, providing expertise, and establishing potential partners.
- 4.4 Strengthening knowledge, understanding, and the technical and leadership capacity of local governments and communities is essential to ensure that local government can effectively respond to the needs of its citizens in the context of priorities of achieving national and global targets.

Action

- Suitable financing mechanisms need to be developed to support the strengthening of capacities and to build effective local institutions, through the localisation of resources alongside localising the SDGs.

5 Localising the SDGs: follow-up and review

- 5.1 It is important that the monitoring and review of the SDGs at the national level is not just a top-down process. Local governments, in consultation with their communities, should be encouraged and enabled to feed into the regular reporting processes. Likewise there is a need for a new global partnership that gives recognition to local governments.

Action

- Strengthen the linkages between local government and national planning and budgeting systems for effective localisation of the SDGs.
- Develop people-centred local monitoring systems and

indicators to help track local government's contributions at the local, national and regional level to peaceful and inclusive societies, and to urban and rural development.

- Ensure a new global partnership by which local government, through CLGF and its international partners, can assist in monitoring the progress of the SDGs.

6. The Commonwealth adding global value

6.1 The Commonwealth, working together with its member states and partners, including through strategic partnership between the Commonwealth Secretariat, Commonwealth Foundation and Associated Commonwealth Organisations, such as CLGF, can add value to the achievement of the post-2015 agenda through political commitment, technical support and strategic advocacy.

Action

- CLGF should work with its members, partners in the Global Taskforce, UCLG, Cities Alliance, DeLoG, UNDP, UN Habitat, the EU, DFID, the Commonwealth Secretariat, development agencies and other key stakeholders to reinforce local government's role in supporting the achievement of the SDGs, the preparations for Habitat III, and the implementation of the New Urban Agenda.

- CLGF and local government should be represented on any Commonwealth mechanisms established to help monitor and achieve the SDGs.

- CLGF should develop a 15 year strategy and business plan focusing on supporting its members in developing and implementing modalities to localise the SDGs. Local governments who know their communities are best placed to ensure that achieving the SDGs leaves no-one behind.

Expresses warm appreciation to the Government and people of Botswana, especially HE President Lt General Seretse Khama Ian Khama, His Honour Vice President Mokgweetsi Eric K Masisi, Hon Slumber Tsogwane, and Cllr Rev Mpho Moruakgomo for hosting the CLGF conference, and for their kind hospitality; to Hon Dr Joseph Muscat, Prime Minister of Malta; Hon Teima Onorio, Vice President of Kiribati; Rt Hon Helen Clark; Dr Stergomena Lawrence Tax, Dr Aisa Kirabo Kacyira, Dr Josephine Ojiambo, Mr Abdoulie Janneh, and other dignitaries for their participation; to all speakers, resource persons, development partners, CLGF's gold partner Barclays Africa, technology partner, Microsoft, other sponsors and exhibitors for their participation and support.

Gaborone, 19 June 2015



Report of the CLGF Research Colloquium

On Monday 15 and Tuesday 16 June, 55 academics and practitioners from eleven Commonwealth countries met at the University of Botswana for the fifth CLGF Research Colloquium. The colloquium comprised eight panel sessions to present recent research around the theme *Local government successes and challenges - lessons for the future*.

The panels ranged from core local government themes such as local service delivery, devolution and local government finance to lessons learnt from examples of localisation of the MDGs, the engagement of local authorities with universities and envisaging the council of 2030. The editor of the Commonwealth Journal of Local Governance, Prof Alison Brown of Cardiff University reflected on issues emerging over the past four years of submissions.

The outcomes of the discussions were presented to the main conference by the Research Advisory Group Chair, Dr Philip Amis, and contributed to the development of the conference statement: Gaborone declaration: local government vision 2030.

CLGF would like to thank Prof Imogen Mogotsi, Acting Dean of Social Science, at the University of Botswana for her opening address and Dr David Mandiyanike, Leonnie Modisa and Kalo Mokaloba from the University for their assistance in hosting and coordinating the colloquium.

Links to a book of abstracts and the papers presented can be found on the CLGF website at <http://www.clgf.org.uk/clgf-research>.

Panel 1: Local government 2030: achieving the vision

Chair: Philip Amis

- 1 The role of local democracy and good governance. **Bhaskar Chakrabarti**, Indian Institute of Management, Calcutta
- 2 The importance of local government in economic development and cities as engines of growth. **Sue Bannister**, City Insight Ltd
- 3 What are the institutional imperatives for localising an economic growth agenda. **Eris Schoburgh**, University of West Indies (Mona campus)
- 4 The post 2015 global agenda – a role for local government. **Lucy Slack**, Deputy Secretary-General, CLGF

Panel 2: Local service delivery

Chair: Alison Brown

- 5 Factors affecting public participation in service delivery in Buikwe district, Uganda. **Sylvester Kugonza**, Uganda Management Institute
- 6 Government, governance and service delivery systems in Botswana. **Naled Modisaatsone and Molefe Phirinyane**, Botswana Institute for Development Policy Analysis
- 7 Understanding issues affecting local government and service delivery in Zimbabwe. **Virginia Mkanza**, Midlands State University, Zimbabwe
- 8 Implementing the national street vendors policy in India. **Philip Amis**, University of Birmingham

Panel 3: Devolution

Chair: Catherine Staite

- 9 Local government legislation review in Lesotho - recommendations following the 2014 National Decentralisation Policy in comparative perspective. **Jaap de Visser**, University of Western Cape, South Africa
- 10 The context of intergovernmental relations in Zimbabwe. **Vincent Chakuda**, Midlands State University, Zimbabwe
- 11 Devolution and its discontents: progress and pitfalls in the UK. **Jonathan Carr-West**, LGIU

Panel 4: Politics

Chair: PS Reddy

- 12 Political decentralisation in South Africa. **Robert Cameron**, University of Cape Town
- 13 The challenges of planning legislation in customary land tenure areas. **Mutakela Minyoi**, University of Botswana
- 14 Democratic norms and good governance in local government: case of Tripura State, India. **George Mathew**, Institute of Social Science, Delhi

Panel 5: The Council of 2030

Chair: Eris Schoburgh

- 15 Local democracy today and tomorrow. **Michael Sutcliffe**, City Insight Ltd
- 16 An ethnography of the council decision making process in Northern Cape. **Thina Nzo**, University of Edinburgh
- 17 Is informal collaboration between local authorities effective and sustainable? **Catherine Staite**, INLOGOV, University of Birmingham

Panel 6: The future of local government

Chair: Bhaskar Chakrabarti

- 18 Universities, local government and collaboration: a South African experience. **Collin Pillay**, eThekweni Municipality, and Malcolm Wallis, Regent Business School
- 19 Gender and the local government leader. **Kizzann Lee Sam**, Caribbean Local Economic Development project (presented by Tim Kehoe)
- 20 Emerging issues: review of papers submitted to the *Commonwealth Journal of Local Governance*. **Alison Brown**, University of Cardiff

Panel 7: Financing and monitoring local government

Chair: Jaap de Visser

- 21 The challenges of municipal finance in Botswana. **Aloysius Masha**, University of Botswana
- 22 Monitoring of local public expenditure in Rwanda. **Vaclav Prusa and Apollinaire Mupiganyi**, Transparency International, Rwanda
- 23 First Local Development Performance Grants in Lesotho. **Jenifer Bukokhe Wakhugu**, UNCDF
- 24 The role of the legislature in government accountability. **Dumisani Jantjies**, Parliament of South Africa

Panel 8: Localising the SDGs – lessons from the MDGs and recommendations to the conference

Chair: Philip Amis

- 25 Localising the sustainable development goals (SDGs) – lessons from the MDGs. **P S Reddy**, University of KwaZulu Natal, South Africa
- 26 Local government service delivery and the attainment of MDGs in South Africa. **Bornwell Chikulo**, North West University, South Africa
- 27 Botswana vision and localisation of SDGs. **Nobert Musekiwa and David Mandiyanike**, University of Botswana

Background papers, speeches and presentations

The background paper *Local government 2030: achieving the vision* is available on the CLGF conference website www.clgc2015.org along with copies of speeches and presentations given at the conference.

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Cllr Rhoda Sekgororoane
Mompoti Seleka, Council Secretary, Southern District Council
Lesang Steven Setimela, Physical Planner, North West District Council
Cllr Joseph Setoutwe, Kgatleng District Council
Cllr Jeffrey Sibusibi, Council Chairperson, Kweneng District Council
Cllr Abraham Sitali, Chobe District Council
Dr Gloria Somolekae, Botswana's candidate to Board of UNESCO
E D Swartz, Sub Council Secretary
Wazha Tema, Council Secretary, Kweneng District Council
Ian C Tema, District Commissioner, Ministry of Local Government and Rural Development
Cllr Oabona Thebeetsile, Kweneng District Council
Meleko Thumpe, Sub Council Chairman, Tsabong Sub District Council
Mayor Cavin Kagiso Thuthwe, City Mayor
Cllr G Tlhage, Sowa Town Council
Thuto Tomeletso, Senior Consultant, Institute of

Development Management
Hon Botlogile M Tshireletso, Assistant Minister of Local Government and Rural Development
Cllr T Tshweneyagae, Chairperson, Gantsi District Council
Hon Slumber Tsogwane, Minister of Local Government and Rural Development
Hon Frans van der Westhuizen, Assistant Minister of Local Government and Rural Development, Botswana
Cllr Peter Williams, Council Chairperson, CDC - Headquarters
CAMEROON
Mayor Patrick Aboko, Mayor, Kombo Abedimo Council
Jeannette Amom, Special Council Support Fund for Mutual Assistance (FEICOM)
Emile Andze Andze, President, United Cities and Councils of Cameroon
Aboko Patrick Anki, Bamenda I Council
Mayor Balick Awa Fidelis Fidelis, Mayor, Bamenda II Council
Mayor Caroline Bi Bongwa, Mayor, Bamenda 1 Council
Mayor Martin Forcha Ndobengand, Mayor, Kumba II Council
Mayor Elroy Moses Khan, Mayor, Santa Council
Mathieu Hagbe, Director, Local Government Training Centre
Cllr Motanga Andrew Monjimba, Limbe City Council
Hon Jules Doret Ndongo, Minister of State for Territorial Administration and Decentralisation
Catherine Nodoumou Eko, Chief of Service, Special Council Support Fund for Mutual Assistance (FEICOM)
Tsimi Landry Ngongo, Inspector General, Ministry of Territorial Administration and Decentralization
Samuel Agborogo Nkongho, Technical Advisor, Ministry of Territorial Administration and Decentralisation
James Tambi Apai, Assistant Research Officer, Ministry of Territorial Administration and Decentralisation
Theophile Mewanu Owoundi, Private Secretary of the Minister, Ministry of Territorial Administration and Decentralisation
Mayor Vincent Nji Ndimu, Bamenda City Council
E W Sakwe, Mbonge Council
CANADA
Jacques Jobin, former Board member, CLGF
Acting Mayor Raymond Louie, President, Federation of Canadian Municipalities
Timothy Kehoe, Deputy Chief Executive, Federation of Canadian Municipalities
DOMINICA
Cllr Yoland Jno-Jules, Chairman, Dominica Association of Local Community Authorities
GABON
Jean Evariste Ngouas, National Director Art Gold, Ministry of Economy
GERMANY
Jochen Mattern, Development Partners Working Group on Decentralisation and Local Government, DELOG
GHANA
Hon Alexis Ayamdor Adugdaa, Chief Executive, Bongo District
Hon Emmanuel Agyekum, Deputy Minister, Ministry of Local Government
Hon Mohammed Kwaku Doku, President, NALAG
Agnes Lartey, Chief Officer, NALAG
GIBRALTAR
Hon Steven Linares, Minister for Sport, Culture, Heritage and Youth

INDIA
Prof Bhaskar Chakrabarti, Indian Institute of Management Calcutta
Dr George Mathew, Institute of Social Sciences
Dr Priya Seetharaman, Indian Institute of Management Calcutta
Shahzad Akhtar Khan, Livelihood specialist, Madhya Pradesh
JAMAICA
Andrew Swaby, Association of Local Government Authorities of Jamaica
Cllr Audrey Smith Facey, Vice President, Association of Local Government Authorities of Jamaica
Hon Colin Fagan, Minister of State, Ministry of Local Government and Community Development
Dr Eris Schoburgh, University of West Indies - Mona Campus
Mayor Scean Barnswell, President Association of Local Government Authorities of Jamaica
Clive Edwards, Project Manager, Ministry of Local Government and Community Development
KENYA
Hon Moses Akaranga, Governor, Vihiga County
Eunice Daritsu, Programme Office – Finance, Council of Governors
Hon Wambua Kawive, Minister of Devolution and Planning, Makueni County Government
Agnes Mugane, CEO, Kenya Association of County Government Officials
Elizabeth Manyala, Treasurer, Kenya Association of County Government Officials
Hamisi Mboga, Secretary-General, Association of County Governments of Kenya
Hon Wahome Ndegwa, Speaker, County Assembly of Nyandarua
Wilberforce Ndula, Chief Officer - Finance, Vihiga County
Kizito Wangalwa, Deputy Governor, Busia County
KIRIBATI
Hon Teima Onorio, Vice President and, Minister of Internal Affairs
Mayor Romano Reo, Secretary-General, KILGA
Bwakura Metatera Timeon, Permanent Secretary, Ministry of Internal Affairs
Teewa Tonaeka, Ag Director of Local Government Division, Ministry of Internal Affairs
LESOTHO
Tlaleng Hlalele
Tseliso Lerata
Mayor Motloheloa Eberhard Mabitso, Mayor, Maseru City Council
Machabe Machabe, Quthay District Council
Mating Mamahooana Mahooana, Director, Ministry of Local Government and Chieftainship
Thabiso Maqalaka
Seshea Mokhehle, Admin Secretary, Maseru City Council
Mamatsitsi Molichaba, Senior Local Government Officer, Ministry of Local Government and Chieftainship
Mantai Augustina Phaila, Town Clerk, Maseru City Council
Cllr Kelebone Ramochele, Qachas'nek Urban Council
MALAWI
Charles Chunga, Executive Director, MALGA
Kiswell Dakamau, Director of Local Government Services, Ministry of Local Government and Rural Development
Morris Chikosa, Mzuzu City Council

Cllr Samson Chaziya, President, MALGA

Hon Trasizio Gowelo, Minister of Local Government and Rural Development

MALAYSIA

Dr Ab Rahman Awang, Director General, Ministry of Urban Wellbeing, Housing and Local Government
Saifullah Bin Roslan, Liaison Officer, Ministry of Urban Wellbeing, Housing and Local Government

MALDIVES

Mayor Mohamed Shihab, Mayor of Male
Shujau Hussain, Founder, Local Government Association

MALTA

Cllr Samuel Azzopardi, Vice President, Local Councils Association

Cllr Joseph Corina, Local Councils Association

Mark Farrugia, Deputy Chief of Staff, Office of the Prime Minister

Hon Dr Joseph Muscat, Prime Minister

Cllr Dr Marc Sant, President, Local Councils Association

MAURITIUS

Bhujohory Marie Aimee, Chief Executive, District Council of Black River

Cllr Vinay Harcharan, Chairperson, Association of District Councils

Jeanne Henry, Permanent Secretary, Ministry of Local Government and Outer Islands

Cllr Marie Veronique Leu-Govind, Chairperson, District Council of Black River

Shyam Teeluck, Chief Executive, Association of District Councils

MOZAMBIQUE

Placido Neriono Pereira, National Director, Ministry of State Administration and Public Services

NAMIBIA

Cllr Boas Ekandjo, Association of Local Authorities of Namibia

Mayor Muesee Kazapua, City of Windhoek

Cllr Joseph j Shikongo, City of Windhoek

Leevi Shivolo Iлека, Mayoral support officer, City of Windhoek

Mayor Muesee Kazapua, Mayor of Windhoek

NEW ZEALAND

Basil Morrison, former Chair of CLGF

Mayor Lawrence Yule, President, Local Government New Zealand and Chairperson, CLGF

NIGERIA

Ibrahim Adamu Miringa, Embassy of Nigeria to DRC

RWANDA

Egide Rugamba, Director General, Ministry of Local Government

Cllr Justus Kangwagye, Chairperson, Rwanda Association of Local Government Authorities

Vaclav Prusa, Senior Monitoring and Research Advisor, Transparency International Rwanda

Yves Bernar, Ningabire, Ag Secretary General, Rwanda Association of Local Government Authorities

SOUTH AFRICA

Sue Bannister, City Insight

Khehla Baduza, Executive Manager - Council Affairs, Ekurhuleni Metro Municipality

Cllr Bongani M Baloyi, Executive Mayor, Midvaal Municipality

Lumka Shirley Batyi, Manager, Umzimvubu Local Municipality

Mzukona Bomela, Speaker, Elundini Local Municipality

Jerry Chaka, Director - Environmental Health, Ekurhuleni Metro Municipality

Prof Bornwell Chikulo, North West University

Vasco Da Gama, Opposition Party Representative, City of Johannesburg

Abigail Claire Witness Disebo, Speaker, Moqhaka Local Municipality

Cllr Zibonele Isaac Dumzela, Executive Mayor, Joe Gqabi District Municipality

Themba Brian Fosi, Deputy Director-General, COGTA

Kayaletshu Gashi, Municipal Manager, Elundini Local Municipality

Xolile George, CEO, SALGA

Mashaba Tsakani Glory, Mununicipal Manager, Greater Letaba Municipality

Hon Pravin Gordhan, Minister of Cooperative Governance and Traditional Affairs

Mandlenkosi Hadebe, Programmes Manager, Economic Justice Network

Joseph Mbong Iyawa, Permanent Secretary of the DLG Sub Committee, Public Relation and Local Governance

Reginald Dumisa Jele, Chief of Staff, Department of Cooperative Governance and Traditional Affairs

Cllr Elizabeth Johnson, Sol Plaatje Local Municipality

Cllr Motshidise Agnes Koloi, Chief Whip, Moqhaka Local Municipality

Cllr N Patricia Kumalo, Speaker, Ekurhuleni Metro Municipality

Cllr David Lengoabala, Speaker, Dihlabeng Local Municipality

Mayor Nonkongozelo Ruth Lengs, Elundini Local Municipality

Elias Monoso Leseane, Provincial Executive Officer, South African Local Government Association

Mashikwane Llale, Head of Governance and Compliance, Ekurhuleni Metro Municipality

Cllr Rosi Ludick, SOL Plaatje Local Municipality

Landiwe Mahlangu, Chairman, the Gaffney Group

Cllr Lindiwe Makhalema, Council Whip, Dihlabeng Local Municipality

Nziphoh Makeke, Mayoral Committee, City of Tshwane

Mayor Thabo Manyoni, Chairperson, SALGA

Mjabulane Mamona, Chief Whip, City of Tshwane

Isaac Mapiyeye, Acting Chief of Police, Ekurhuleni Metro Municipality

Dr Sefora Masia, Executive Head: Intergovernmental and International, City of Tshwane

Theminkosi Mawonga, Municipal Manager, Gariep Local Municipality

Will M Mayala

Maeko-Nkwana M Medlidan, Speaker, Greater Letaba Municipality

Cllr Matshidiso Mfikoe, MMC, City of Johannesburg

Nkosana Mfuku, Advisor, COGTA Select Committee

Pule Mmutlana, Executive Head: Governance, City of Tshwane Metropolitan Municipality

Cllr Solly Mogase, Committee Chairperson, City of Johannesburg

Jihad Mohapi Mohapi MP

Cllr Kagisho Molusi, Executive Mayor, Sol Plaatje Local Municipality

Welheminah Dikeledi Mosime, Member of Mayoral Committee, City of Tshwane

Morakane Mosupyoe, Consultant

Mamoroanyane Mositi, Mayoral Committee, Maluti A Phofung Local Municipality

Nomvuyo Mposelwa, Speaker, Joe Cqabi District Municipality

Mncedisi Simon Mqwathi, Municipal Manager, Moqhaka Local Municipality

Kebitsamang Mtuni, Special Projects Manager, City of

Johannesburg

Cllr Nawa, Deputy Chairperson, SALGA

Cllr Justice Ngalonkulu, Deputy Chief Whip, City of Johannesburg

Cllr Goplang Nhlapho, Sol Plaatje Local Municipality

Cllr Dikeled Ntingane, SALGA and City of Johannesburg

Cllr Mongi Gedion Ntwanambi, Executive Mayor, Xhariep District Municipality

Cllr Zoda Nxumalo, City of Johannesburg

Cllr Sibusiso Phakathi, Minority Party Representative, City of Johannesburg

Mampeule Phetole, Chief Whip, Greater Letaba Municipality

Kulukazi Senah Phangwa, Mayor, Umzimvubu Local Municipality

Esther Reyneke, Exec Assistant to CEO, SALGA

Prof Purshottama Sivanarain Reddy, University of KwaZulu Natal

Mayor Mihloti Ethel Ramoyada, Mayor, Musina Municipality

Cllr Sharief Rosen, Sol Plaatje Local Municipality

Cllr Dennis Ryder, Deputy Mayor, Midvaal Municipality

Monty I Sekhukhuni, Head - Private Office of Speaker, City of Johannesburg

Corrie Senekal, Chief Services, Sol Plaatje Local Municipality

Matthew Setlogelo, Sol Plaatje Local Municipality

Suresh Sewnarain, Director, SAmunicipalities.com

Mike Sutcliffe, City Insight

Jonne van Greunen, City of Johannesburg

Cllr Madoda Vilakazi, Sol Plaatje Local Municipality

Kanyiso Walaza, CoGTA

Kevin Wax, Opposition Party Representative, City of Johannesburg

Nkosana Wfuku, Secretary to Parliament of RSA

Zoule Albert Williams, Manager, Joe Gqabi District Municipality

SRI LANKA

Mayor S Ali Zahir Moulana, President, FSLGA

SWAZILAND

Lungile Dlamini, Chief Executive Office, Manzini Municipal Council

Hon Mduzuzi Dlamini, Minister of Tinkhundla

Cllr Sibandze Dumisani, Deputy Mayor, Nhlanguano Town Council

Gciniwe Innocentia Fakudze, Chief Executive Officer, Matsapha Town Council

Benedict Gamedze, Strategic planning and budget manager, Mbabane Municipal Council

Mayor Benito Jones, Mbabane Municipal Council

Hon Phivayinkhosi Mabuza, Minister of Housing and Urban Development

Appollo Maphalala, Chief Executive Officer, Nhlanguano Town Council

Cllr Musa Mamba, Mbabane Municipal Council

Gideon Mhlongo, Chief Executive Officer, Mbabane Municipal Council

Thulani Mkhaphi, Director, Ministry of Tinkhundla

Cllr Ayanda Sigudla, Manzini Municipal Council

Tito Peter Simelane, Director, Ministry of Housing and Urban Development

TANZANIA

Bwai Biseko, Private Secretary to the Minister, Prime Minister's Office, Regional Administration and Local Government

Hon Hawa A Ghasia, Minister for Local Government, Prime Minister's Office Regional Administration and

Local Government

Khalist Michael Luanda, Director, Prime Minister's Office, Regional Administration and Local Government
Clr Willbrod M Mayala, Chairman, Mele District Council
Jummanne A Sagini, Permanent Secretary – Local Government, Prime Minister's Office Regional Administration and Local Government

TRINIDAD AND TOBAGO

Sandra Singh, CALGA

UGANDA

Christopher Iga, former CLGF Chairperson
Hon Adolf Mwesige, Minister of Local Government
Sarah Mukasa Nambassa, Vice Chairperson, Local Government Finance Commission
Patrick Mutabwire, Ag Permanent Secretary, Ministry of Local Government
Dr Sylvester Kugonza, Uganda Management Institute

UNITED KINGDOM

Dr Philip Amis, University of Birmingham
Prof Alison Brown, Cardiff University
Abena Dadze-Arthur, Inlogov. University of Birmingham
Victoria Hall, Special Representative, Commonwealth Environmental Investment Platform
Joel Harding, Governance Adviser, UK Department for International Development (Southern Africa)
Mike Murray, Birmingham City Council
Clr Nick Small, Local Government Association of England and Wales
Catherine Staite, Director, Inlogov. University of Birmingham

ZAMBIA

Hon Nicholas K Banda, Deputy Minister of Local Government and Housing
Alex Bwalya, Provincial Local Government Officer, Ministry of Local Government and Housing
Wisdom Bwalya, Town Clerk, Mazabuka Municipal Council
Brian Chalusa, Public Relations Officer, Ndola City Council
Mayor Ronald Katongo Chaswe, Mayor, Chinsali Municipal Council
Clr Percyley Chibuye, Deputy Mayor, Kalulushi Municipal Council
Josephine Chenda, Town Clerk, Kalulushi Municipal Council
Clr Mulenga Chiti, Chilanga District Council
Moses Chongo, Vice President, Local Government Association of Zambia
Adalia Harah, Ministry of Local Government and Housing
Bornwell Luanga, Town Clerk, Kitwe City Council
Venture Kafula, Town Clerk, Solwezi Municipal Council
Margaret Chanda Kapanda, Acting Director-LGA, Ministry of Local Government and Housing
James Kema, Finance and Accounts Officer, Local Government Association of Zambia
Clr Topson Pathias Kunda, Chairman, Mkushi District Council
Dan Longwe, Programme Officer, Local Government Association of Zambia
Emmanuel Lukupwa, District Planner, Kaoma District Council
Simunkolomba Magubwi, Council Secretary, Masaiti District Council
Billiard Makwembo, Vice President, Local Government Association of Zambia
Clr Charles Malamba, Ndola City Council
Maurice Mbolela, Executive Secretary, Local

Government Association of Zambia

Mayor Bernard Mumba, Mayor, Kalulushi Municipal Council
Clr Edward Musamba, Council Chairman
Damson Mukwato, Council Secretary, Chikankata District Council
Clr Brendah Lumano Mushili, Masaiti District Council
Mpatanji Namumba, Information Officer, Local Government Association of Zambia
Nixon Nkwapu, Provincial Local Government Officer, Ministry of Local Government and Housing
Petra Oldemeier, Adviser, Local Government Association of Zambia
Mayor Jelous Phiri, Mayor, Chipata Municipal Council
Caroline Simumba, Public Relations Officer, Chilanga District Council
Clr Champion Tembo, Chilanga District Council
Clr Isaac Tembo, Chairman, Luando District Council
Mayor Kelvin Sinyangwe, Mayor, Kitwe City Council
Francis Makesa, Council Secretary, Nakonde District Council
Clr Nathan M Siame, Chairman, Nakonde District Council
Clr Portipher Tembo, Deputy Mayor, Lusaka City Council
Mayor Stennly Sakala, Mayor, Mazabuka Municipal Council
Mayor Gordon Siwale, Luanshya Municipal Council
Beauty Undi-Phiri, Assistant Public Relations Manager, Kalulushi Municipal Council

ZIMBABWE

Ramson Mbetu, Lecturer, Midlands State University
Virginia Makanza, Lecturer, Midlands State University

International and regional organisations

COMMONWEALTH

Clive Harridge, Secretary-General, Commonwealth Association of Planners
Josephine Ojiambo, Deputy Secretary General - Political, Commonwealth Secretariat
Hon Shamukuni MP, Commonwealth Parliamentary Association (Botswana)

UN AGENCIES

Gemma Aguado, Programme Analyst, UNDP - Brussels
Jo Berg, Special Assistant to Deputy Exec Director, UN-Habitat
Diana Lopez Caramazana, Acting Head, Local Government and Decentralisation Unit, UN-Habitat
Rt Hon Helen Clark, Administrator, UNDP
Mactar Fall, Chief Technical Specialist, UNDP Gabon
Dr Aisa Kirabo Kacyira, Deputy Executive Director, UN-Habitat
Sharon Kinsley, Deputy Chief of Staff, UNDP
Mylene Lavoie, Local Development Programme Specialist, UNDP
Liau Motoko, Programme Manager - Deepening Decentralisation, UNDP Lesotho
Anders Petersen, Resident Coordinator, UNDP Botswana
Lare Sisay, UNDP Botswana
Jenifer Bukokhe Wakhungu, Technical Adviser - Lesotho, UNCDF

Other international and regional organisations

Ambassador Alexander Baum, Head of Delegation to Botswana and SADC, European Union

Charlie Berman, Chairman of Debt Capital Markets – Europe, Middle East and Africa, Barclays
Simon Bradford, MEA Cloud Lead, Microsoft
David Burrows, Managing Director International – Worldwide Public Sector, Microsoft
Nomaswazi Dlamini, Programme Unit, ILO
Zaki Khoury, Regional Director – International Organisations, Microsoft
Andre Kruger, Barclays Africa
Jean-Pierre Elong Mbassi, Secretary-General, UCLG Africa and Chairperson, Cities Alliance
Adele Hosken, Regional Advisor, Cities Alliance
Abdoulie Janneh, Executive Director/Board Member, Mo Ibrahim Foundation
Shawn Maphalla, Barclays Africa
Zienzi Musamirapamwe, Head - Public Sector, Corporate and Investment Banking, Barclays Africa
Tapiwa Uchizi Nyasulu, Regional Coordinator-Southern Africa, Transparency International
Prof Adebayo Olukoshi, Regional Director – Africa, IDEA
Emilia Sáiz Carracedo, Deputy Secretary General, United Cities and Local Governments
Dhiraj Ajay Suri, Regional Adviser - Asia, Cities Alliance
Dr Stergomena Lawrence Tax, Executive Director, SADC

CLGF Secretariat

Claudia Bultman, Executive Office Manager
Claire Frost, Programme Officer
Susan Handley, Adviser
Shraddha Kaul, Communications Officer
Anuya Kuwar, Programme Officer (South Asia)
Chaminda Kevitiyagala, Finance Officer
Juliet Mekone Sale, Programme Officer (West Africa)
Letila Naqasima, Finance and Administrative Assistant – CLGF Pacific
Terry Parker, Adviser (South Asia)
Lucy Slack, Deputy Secretary-General
Sam Tekyi-Berto, Director of Finance
Karibaiti Taoba, Regional Director - CLGF Pacific
Nyasha Simbanegavi, Programme Manager (Southern Africa)
Gareth Wall, Research Officer
Carl Wright, Secretary-General

Botswana Secretariat

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Evelyn Chepete, MLGRD
Tlamele J Dibotelo, MLGRD
Carolyn L Gasefete, MLGRD
Molefi Keaja, Permanent Secretary, MLGRD
Sekgabo N Makgosa, MLGRD
Lucky Maoto, MLGRD
K Matshameko, BALA
Malebo Mokotedi, MLGRD
Ofentse Modisa, Director – Local Government, MLGRD
Neo M Motau, MLGRD
Masego Mooketsi, Deputy Director
KN Mwangana, MLGRD
Steve M Pheko, BALA
Kabelo H Sekepe, MLGRD
Kerileng M Thela, MLGRD

CLGF General meeting of members 2015

The CLGF General meeting of members was held on Friday 19 June 2015. Members elected their representatives to serve on the CLGF Board for 2015-17, endorsed the conference statement, received the Secretary-General's report on activities and approved CLGF's accounts.

CLGF Board members 2015-17

Africa

East

Cllr Justus Kangwagye, Chairperson, Rwanda Association of Local Government Authorities

Hon Dr Didas Massaburi, Chairman, Association of Local Authorities of Tanzania, (alternate)

Hon Adolf Mwesige, Minister of Local Government, Uganda (Vice-chairperson)

Southern

Rev Mpho M B W Moruakgomo, President, Botswana Association of Local Authorities, Botswana

Cllr Muesee Kazapua, President of Association for Local Authorities in Namibia, Namibia (alternate)

Hon Dr J N Phiri, Minister for Local Government and Housing, Zambia

Hon Phiywayinkosi M Mabuza, Minister of Housing and Urban Development, Swaziland (alternate)

West

Hon Mohammed Doku, President, National Association of Local Authorities of Ghana

Hon Jules Doret Ndongu, Minister of Territorial Administration and Decentralisation, Cameroon

Americas

Mayor Darrell Bradley, Belize City Council

Mayor Sean Barnswell, President, Association of Local Government Authorities, Jamaica (alternate)

Cllr Michael Thompson, Board of Directors, Federation of Canadian Municipalities, Canada

Cllr Yoland Jno Jules, Dominica Association of Local Government Authorities (alternate)

Hon Noel Arscott MP, Minister of Local Government and Community Development, Jamaica

Asia-Pacific

Asia

Mayor S Ali Zahir Moulana, President, Federation of Sri Lankan Local Government Authorities

Hon Datuk Abdul Rahman Dahlan, Minister of Urban Wellbeing, Housing and Local Government Malaysia

Pacific

Mayor Lawrence Yule, President, Local Government New Zealand (Chairperson)

Mayor Troy Pickard, President, Australian Local Government Association (alternate)

Hon Teima Onorio, Vice President and Minister of Internal Affairs and Social Development, Kiribati

Europe

Cllr Nick Small, Local Government Association of England and Wales

Members at Large

Cllr Philip McPhee, Bahamas Association of Local Government Authorities (Vice Chairperson)

Cllr Thabo Manyoni, Chairperson, South African Local Government Association (SALGA), South Africa

Associate members

Dr Bhaskar Chakrabarti, Indian Institute of Management Calcutta, India

Professor P S Reddy, University of KwaZulu Natal, South Africa (alternate)

Dr Eris Schoburgh, Faculty of Social Sciences, University of the West Indies, Jamaica

Dr Philip Amis, International Development Dept, University of Birmingham, UK (alternate)

Co-opted members

Dr Hon Mohammad Husnoo, Minister of Local Government, Rodrigues and Outer Islands, Mauritius

Hon Slumber Tsogwane, Minister of Local Government and Rural Development (Minister of Local Government and Rural Development, Botswana) Botswana

Hon Paula Bennett, Minister of Local Government, New Zealand

Hon Venkaiah Naidu, Minister of Urban Development, India

Ex officio

Simon Baker, Society of Local Authority Chief Executives, UK (Hon Treasurer)

Dr Carl Wright, Secretary-General

EXECUTIVE COMMITTEE

Mayor Lawrence Yule, President, Local Government New Zealand (Chairperson)

Hon Adolf Mwesige, Minister of Local Government, Uganda (Vice-Chairperson)

Cllr Philip McPhee, Bahamas Association of Local Government Authorities (Vice Chairperson)

Mayor S Ali Zahir Moulana, President, Federation of Sri Lankan Local Government Authorities

Hon Noel Arscott MP, Minister of Local Government and Community Development, Jamaica

Rev Mpho Moruakgomo, President, Botswana Association of Local Authorities

Simon Baker, Society of Local Authority Chief Executives, UK (Hon Treasurer) (ex officio)

Dr Carl Wright, Secretary-General (ex officio)

CLGF Patrons: HE President Yoweri Kaguta Museveni, Uganda; Rt Hon Helen Clark, UNDP Administrator; Hon Enele Sosene Sopoaga, Tuvalu; Hon Portia Simpson Miller, Prime Minister, Jamaica; HE President John Dramani Mahama, Ghana



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